



**TOWNSHIP  
OF  
GUELPH/ERAMOSIA  
2021 BUDGET**

**Tuesday, December 15, 2020**

**Township of Guelph/Eramosa**

**2021**

**Budget**

<b>REVENUE</b>	<b>2020</b>	<b>2021 Proposed</b>	<b>Change</b>
General Administration	\$ 1,107,130	\$ 1,238,486	\$ 131,356
Protection to Persons & Property	\$ 1,385,645	\$ 722,816	\$ (662,829)
Transportation	\$ 2,951,457	\$ 3,721,784	\$ 770,327
Environmental Services	\$ 4,803,854	\$ 4,157,042	\$ (646,812)
Parks & Recreation	\$ 2,412,827	\$ 1,126,650	\$ (1,286,177)
Planning	\$ 89,853	\$ 89,853	\$ -
Cemetery	\$ 34,100	\$ 34,100	\$ -
<b>Total Revenue</b>	<b>\$ 12,784,866</b>	<b>\$ 11,090,731</b>	<b>\$ (1,694,135)</b>
<b>EXPENDITURES</b>			
General Administration	\$ 1,997,916	\$ 2,154,198	\$ 156,282
Protection to Persons & Property	\$ 2,832,535	\$ 2,249,287	\$ (583,248)
Transportation	\$ 6,179,201	\$ 7,012,470	\$ 833,269
Environmental Services	\$ 4,808,584	\$ 4,161,772	\$ (646,812)
Parks & Recreation	\$ 3,706,221	\$ 2,424,058	\$ (1,282,163)
Planning	\$ 265,411	\$ 217,448	\$ (47,963)
Cemetery	\$ 34,100	\$ 34,100	\$ -
<b>Total Expenditures</b>	<b>\$ 19,823,968</b>	<b>\$ 18,253,333</b>	<b>\$ (1,570,635)</b>
<b>Costs To Be Funded Through Taxation</b>	<b>\$ 7,039,102</b>	<b>\$ 7,162,602</b>	<b>\$ 123,500</b>
Report Total Revenue	\$ 12,784,866	\$ 11,090,731	\$ (1,694,135)
Report Total Expenditure	\$ 19,823,968	\$ 18,253,333	\$ (1,570,635)
<b>Costs To Be Funded Through Taxation</b>	<b>\$ 7,039,102</b>	<b>\$ 7,162,602</b>	<b>\$ 123,500</b>
Revenue From Growth Related Assessment	\$ -	\$ 123,500	\$ 123,500
	<b>\$ 7,039,102</b>	<b>\$ 7,039,102</b>	<b>\$ -</b>
Infrastructure Renewal	\$ 269,000	\$ 269,000	\$ -
<b>Total Programs To Be Funded Through Taxation</b>	<b>\$ 7,308,102</b>	<b>\$ 7,308,102</b>	<b>\$ -</b>
<b>Percent Increase in Programs To Be Funded Through Taxation</b>			<b>0.00%</b>

**Township of Guelph/Eramosa  
2021 Budget Change Summary**

All Departments	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ 4,237,396	\$ 3,892,727	\$ (344,669)
Taxation - Other	\$ 251,733	\$ 253,733	\$ 2,000
Penalty & Interest	\$ 353,233	\$ 328,528	\$ (24,705)
Other (Misc)	\$ 553,100	\$ 546,860	\$ (6,240)
Grants	\$ 960,358	\$ 1,461,155	\$ 500,797
Financing - Long Term Debt	\$ -	\$ -	\$ -
Transfer From Reserves	\$ 3,918,958	\$ 4,012,480	\$ 93,522
Transfer From Development Charges	\$ 2,510,088	\$ 595,248	\$ (1,914,840)
<b>Total Revenue</b>	<b>\$ 12,784,866</b>	<b>\$ 11,090,731</b>	<b>\$ (1,694,135)</b>
<b>Expenditures</b>			
Operating Costs	\$ 4,965,526	\$ 4,990,867	\$ 25,341
Debt Charges (Principal and Interest)	\$ 2,127,652	\$ 708,697	\$ (1,418,955)
Salaries and Benefits	\$ 5,295,967	\$ 5,425,275	\$ 129,308
Transfers To Reserves	\$ 2,723,623	\$ 3,028,454	\$ 304,831
<b>Total Operating Expenditures</b>	<b>\$ 15,112,768</b>	<b>\$ 14,153,293</b>	<b>\$ (959,475)</b>
<b>Total Capital Costs</b>	<b>\$ 4,711,200</b>	<b>\$ 4,100,040</b>	<b>\$ (611,160)</b>
<b>Total Expenditures</b>	<b>\$ 19,823,968</b>	<b>\$ 18,253,333</b>	<b>\$ (1,570,635)</b>
<b>Net Revenue Less Expenditures</b>	<b>\$ 7,039,102</b>	<b>\$ 7,162,602</b>	<b>\$ 123,500</b>
	\$ -		
<b>Revenue From Growth Related Assessment</b>	<b>\$ -</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>
	<b>\$ 7,039,102</b>	<b>\$ 7,039,102</b>	<b>\$ -</b>
<b>Infrastructure Renewal</b>	<b>\$ 269,000</b>	<b>\$ 269,000</b>	<b>\$ -</b>
<b>Total Programs To Be Funded Through Taxation</b>	<b>\$ 7,308,102</b>	<b>\$ 7,308,102</b>	<b>\$ -</b>
<b>Percent Increase in Programs To Be Funded Through Taxation</b>			<b>0.00%</b>

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-????-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-0100	Taxation - General	-29,548,111.00	-29,548,118.87		
01-0110	Taxation - Upper Tier	16,977,929.00	21,424,131.81		
01-0120	Taxation - Education English Public	5,531,080.00	5,797,308.11		
01-0125	Taxation - Education French Public	0.00	29,524.11		
01-0130	Taxation - Education English Separate	0.00	1,088,907.11		
01-0135	Taxation - Education French Separate	0.00	32,548.81		
01-1101	Council	216,175.00	178,612.72	209,400.00	
01-1201	Administration	566,811.00	-233,986.98	436,547.00	
01-1220	Capital Expenditures Administration	107,800.00	47,131.63	255,540.00	
01-1301	Emergency Response - COVID 19	0.00	71,120.07	14,225.00	
01-2101	Fire Protection	416,071.00	285,631.88	1,182,933.00	
01-2120	Capital Expenditures Fire Protection	750,000.00	787,852.95	32,000.00	
01-2301	Building Department	0.00	-13,336.15		
01-2320	Capital Expenditures - Building Department	0.00	0.00		
01-2401	By-law Enforcement/Property Standards	47,285.00	57,340.39	72,994.00	
01-2501	Canine Control	63,375.00	45,898.07	65,042.00	
01-2601	Livestock	20.00	-60.00	20.00	
01-2801	GRCA	167,139.00	167,139.00	170,482.00	
01-2901	Emergency Measures Program	3,000.00	2,500.00	3,000.00	
01-3101	Roads Administration	1,074,244.00	660,919.56	795,686.00	
01-3120	Emergency Response	0.00	9,478.98		
01-3200	Capital Expenditures - Transportation Services	2,153,500.00	2,298,087.23	2,495,000.00	
01-3609	Rockwood	0.00	-21,880.13		
01-3620	Hydro One Service Areas	0.00	-715.39		
01-4101	Water Combined Services	-1,470,000.00	-1,038,483.83	-955,000.00	
01-4120	Capital Expenditures - Water	1,470,000.00	895,801.26	955,000.00	
01-4201	Rockwood	-30,000.00	87,093.22	-62,000.00	
01-4202	Gazer Mooney	0.00	1,864.14		
01-4220	Capital Expenditures - Waste Water	30,000.00	38,237.69	62,000.00	
01-4300	Garbage	0.00	-292.46		
01-4400	Source Water Protection	4,730.00	19,441.99	4,730.00	
01-6101	Rockwood Town Hall	-8,269.00	-5,884.40	-8,284.00	
01-6103	Rockmosa	56,310.00	46,628.67	55,797.00	
01-6104	Eden Mills Community Centre	1,883.00	1,752.68	2,102.00	
01-6105	Marden Community Centre	8,785.00	8,440.07	9,846.00	
01-6106	Marden Park House	-6,024.00	-6,878.62	-6,058.00	
01-6107	Rockwood Cemetery Chapel	4,985.00	3,695.14	5,068.00	
01-6108	Rockwood Library/Older Adult Centre	-885.00	-16,412.71	-6,625.00	
01-6120	Capital Expenditures - P & R Buildings	0.00	0.00		
01-6157	Royal Distributing Athletic Performance Centre	-36,812.00	113,124.86	103,175.00	
01-6199	Capital Expenditures - P & R Buildings	10,000.00	10,560.00	38,000.00	
01-6250	General Parks	1,106,252.00	958,985.69	876,689.00	

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-????-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-6252	Lloyd Dyer Park	10,225.00	6,425.37	4,725.00	
01-6253	Rockmosa Park	-35,156.00	-16,339.23	-14,227.00	
01-6256	Eden Mills Park	4,100.00	567.75	4,100.00	
01-6257	Marden Park	-11,900.00	1,140.54	-29,400.00	
01-6299	Capital Expenditures - P & R Parks	189,900.00	140,731.47	262,500.00	
01-7100	Committee of Adjustment	-7,815.00	-5,097.47	-7,825.00	
01-7200	Planning	145,283.00	25,533.83	97,330.00	
01-7220	Capital Expenditures - Planning	0.00	0.00		
01-7300	Tile Drainage	2,000.00	0.00	2,000.00	
01-7400	Heritage Committee	4,800.00	0.00	4,800.00	
01-7500	Economic Development	31,290.00	7,717.45	31,290.00	
01-9100	Cemetery	0.00	-33,332.61		
Total Revenues:		-42,332,977.00	-42,429,915.95	-11,090,731.00	
Total Expenses:		42,332,977.00	46,840,971.35	18,253,333.00	
Report Net:		0.00	4,411,055.40	7,162,602.00	

### Department: General Government

#### CORE SERVICES

- Council
- CAO/Human Resources
- Legislative Services (Clerk's Department)
- Treasury/Finance Department

#### BUDGET HIGHLIGHTS

**OPERATING BUDGET:** The proposed General Government budget includes:

- 15% estimated increase in insurance premiums for the Township, which is reflected throughout all departments.
- Increase transfer to insurance reserve to mitigate increased deductible costs.
- Increase in wages and benefits reflect inflation/cost of living increases as per Township Policy as well as additional cleaning in response to COVID-19 safe restart.

**CAPITAL PROJECTS:** The General Administration budget includes \$255,540 in capital spending including:

- \$100,000 to update the current Asset Management Plan to include all municipal assets in accordance with the Infrastructure for Jobs and Prosperity Act (Carryover from 2020).
- \$21,000 to upgrade the telephone and voicemail system (Carryover from 2020)
- \$10,000 to implement an Online Interactive Planning Map and Property Database.
- \$20,000 for consulting services to implement the new Community Benefit Charge introduced by the Province of Ontario in Bill 108 More Homes, More Choice – Ontario's Housing Supply Action Plan (Carryover from 2020)
- \$104,540 for IT Infrastructure Improvements and Upgrades

These capital projects will be funded from reserves and possible grant funding.

Township of Guelph/Eramosa  
2021 Budget Change Summary

General Government	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ 16,700.00	\$ 16,450.00	\$ (250.00)
Taxation - Other	\$ 144,430.00	\$ 144,430.00	\$ -
Penalty & Interest	\$ 339,000.00	\$ 314,000.00	\$ (25,000.00)
Other (Misc)	\$ 5,000.00	\$ 5,000.00	\$ -
Grants	\$ 494,200.00	\$ 538,200.00	\$ 44,000.00
Financing - Long Term Debt	\$ -	\$ -	\$ -
Transfer From Reserves	\$ 107,800.00	\$ 220,406.00	\$ 112,606.00
Transfer From Development Charges	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 1,107,130.00</b>	<b>\$ 1,238,486.00</b>	<b>\$ 131,356.00</b>
<b>Expenditures</b>			
Operating Costs	\$ 452,352.00	\$ 439,260.00	\$ (13,092.00)
Debt Charges (Principal and Interest)	\$ 100,914.00	\$ 98,348.00	\$ (2,566.00)
Salaries and Benefits	\$ 1,259,850.00	\$ 1,284,050.00	\$ 24,200.00
Transfers To Reserves	\$ 77,000.00	\$ 77,000.00	\$ -
<b>Total Expenditures</b>	<b>\$ 1,890,116.00</b>	<b>\$ 1,898,658.00</b>	<b>\$ 8,542.00</b>
Capital Costs	\$ 107,800.00	\$ 255,540.00	\$ 147,740.00
<b>Total Operating and Capital Costs</b>	<b>\$ 1,997,916.00</b>	<b>\$ 2,154,198.00</b>	<b>\$ 156,282.00</b>
			\$ -
<b>Net Revenue Less Expenditures</b>	<b>\$ 890,786.00</b>	<b>\$ 915,712.00</b>	<b>\$ 24,926.00</b>

# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-1???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Fund: 01 General</b>					
<b>1101 Council</b>					
<b>Revenue</b>					
01-1101-3900	Transfer From Reserves	0.00	0.00		
<b>Total Revenue</b>		<b>0.00</b>	<b>0.00</b>		
<b>Expense</b>					
01-1101-4005	Advertising	1,375.00	1,050.16	1,375.00	
01-1101-4035	Communications	0.00	0.00		
01-1101-4060	Donations	25,000.00	21,000.00	23,000.00	
01-1101-4090	Fees - Legal	500.00	0.00	500.00	
01-1101-4100	Fees - Professional Other	2,500.00	0.00	2,500.00	
01-1101-4235	Mileage	5,000.00	1,619.92	5,000.00	
01-1101-4350	Salaries and Wages	140,725.00	134,441.97	140,725.00	
01-1101-4355	Salaries Benefits	14,075.00	12,920.03	14,300.00	
01-1101-4405	Seminars and Training	14,000.00	5,803.88	11,000.00	
01-1101-4430	Supplies and Services	13,000.00	1,776.76	11,000.00	
<b>Total Expense</b>		<b>216,175.00</b>	<b>178,612.72</b>	<b>209,400.00</b>	
<b>Total 1101 Council</b>		<b>216,175.00</b>	<b>178,612.72</b>	<b>209,400.00</b>	
<b>1201 Administration</b>					
<b>Revenue</b>					
01-1201-3010	Tax Rev - Supplementary Billing	-110,000.00	-581,211.57	-110,000.00	
01-1201-3040	Penalty and Interest	-264,000.00	-270,441.30	-264,000.00	
01-1201-3050	GIL - Hydro	-3,451.00	-4,710.95	-3,451.00	
01-1201-3052	GIL - Canada Post	-4,819.00	-7,992.40	-4,819.00	
01-1201-3054	GIL - Guelph Hydro	0.00	0.00		
01-1201-3056	GIL - Ontario Other	-7,985.00	-50,579.82	-7,985.00	
01-1201-3058	GIL - Railway	-16,000.00	-19,373.81	-16,000.00	
01-1201-3060	GIL - City of Guelph	-2,175.00	-3,574.38	-2,175.00	
01-1201-3100	OMPF Funding	-494,200.00	-494,200.00	-488,200.00	
01-1201-3105	Tax Certificates	-4,500.00	-3,970.00	-4,500.00	
01-1201-3110	Interest Income	-75,000.00	-140,089.29	-50,000.00	
01-1201-3111	Unrealized (Gain) Loss on Inve:	0.00	0.00		
01-1201-3115	Inquiry Letters	-2,500.00	-1,900.00	-2,500.00	
01-1201-3120	Administration Charges	-9,100.00	-6,837.50	-9,100.00	
01-1201-3125	Miscellaneous Revenue	-5,000.00	-289,618.68	-5,000.00	
01-1201-3130	Financing	0.00	0.00		
01-1201-3140	Burial Permit Fees	-100.00	0.00	-100.00	
01-1201-3150	Grants	0.00	-297,600.00	-50,000.00	
01-1201-3175	Lottery Licenses	-500.00	-41.25	-250.00	
01-1201-3900	Transfer from Reserves	-107,800.00	-45,149.53	-220,406.00	
01-1201-3920	Transfer From Development Cr	0.00	0.00		
01-1201-3990	Gain on Disposal of Tangible C	0.00	0.00		
<b>Total Revenue</b>		<b>-1,107,130.00</b>	<b>-2,217,290.48</b>	<b>-1,238,486.00</b>	

**Expense**



## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-1???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-1201-4005	Advertising	4,000.00	261.16	4,000.00	
01-1201-4010	Bank Charges and Interest	4,500.00	3,856.96	5,000.00	
01-1201-4030	Cleaning	14,500.00	11,804.16	14,500.00	
01-1201-4035	Communications	16,000.00	9,970.23	16,000.00	
01-1201-4040	Computer Support	90,000.00	84,891.25	102,850.00	
01-1201-4045	Debenture Payments	100,914.00	100,913.58	98,348.00	
01-1201-4075	Fees - Audit	27,000.00	25,897.92	27,000.00	
01-1201-4080	Fees - Engineering	0.00	0.00		
01-1201-4090	Fees - Legal	15,000.00	20,396.26	15,000.00	
01-1201-4095	Fees - Planning	0.00	0.00		
01-1201-4100	Fees - Professional - Other	15,000.00	1,628.16	15,000.00	
01-1201-4145	Health & Safety	3,500.00	1,073.33	3,500.00	
01-1201-4150	Heating	3,000.00	1,445.62	3,000.00	
01-1201-4160	Hydro	12,500.00	7,673.31	12,500.00	
01-1201-4165	Insurance	67,313.00	62,011.90	74,167.00	
01-1201-4170	Insurance Claims	0.00	0.00		
01-1201-4175	Lease Payments	0.00	0.00		
01-1201-4220	Memberships and Dues	9,000.00	8,910.95	9,500.00	
01-1201-4235	Mileage	7,500.00	1,189.99	5,000.00	
01-1201-4240	Municipal Election	0.00	0.00		
01-1201-4250	Office Equipment	15,000.00	7,208.79	15,000.00	
01-1201-4285	Postage & Shipping	21,500.00	16,753.56	21,500.00	
01-1201-4290	Promotional Items	2,500.00	0.00	2,500.00	
01-1201-4305	Repairs & Maint - Building	18,500.00	12,139.03	18,500.00	
01-1201-4350	Salaries and Wages	830,850.00	751,827.07	833,500.00	
01-1201-4355	Salaries Benefits	274,200.00	253,382.44	281,300.00	
01-1201-4405	Seminars and Training	26,000.00	6,707.38	24,500.00	
01-1201-4410	Security Monitoring	725.00	182.97	500.00	
01-1201-4415	Service Agreements	21,000.00	16,861.77	21,000.00	
01-1201-4430	Supplies and Services	34,000.00	26,307.41	34,000.00	
01-1201-4440	Tax penalty/interest w/o's	2,500.00	1,366.52	2,500.00	
01-1201-4445	Tax Write-offs	60,000.00	136,713.18	40,000.00	
01-1201-4450	Telephone	10,500.00	10,072.65	10,500.00	
01-1201-4485	Weekly Water Sampling	450.00	312.76	450.00	
01-1201-4540	Transfers to Reserves	77,000.00	504,485.48	77,000.00	
01-1201-4590	Loss on Disposal of Tangible C	0.00	0.00		
01-1201-4595	Amortization Expense	0.00	0.00		
01-1201-4599	Indirect Cost Transfer	-110,511.00	-102,942.29	-113,082.00	
<b>Total Expense</b>		<b>1,673,941.00</b>	<b>1,983,303.50</b>	<b>1,675,033.00</b>	
<b>Total 1201 Administration</b>		<b>566,811.00</b>	<b>-233,986.98</b>	<b>436,547.00</b>	
<b>1220 Capital Expenditures Administration</b>					
<b>Expense</b>					
01-1220-5007	Capital - Computer Hardware a	0.00	0.00		
01-1220-5009	Capital - Website Upgrades	0.00	0.00		
01-1220-5010	Capital - Telephone System Up	20,800.00	0.00		
01-1220-5013	Capital - Asset Management Pl	60,000.00	38,709.52		
01-1220-5014	Capital - Development Charge l	0.00	0.00		
01-1220-5018	Capital - Salary Grid Review	0.00	0.00		
01-1220-5020	Capital - Municipal Building Bas	0.00	0.00		

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-1???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-1220-5021	Capital - Projector/Screen and I	7,000.00	6,440.01		
01-1220-5022	Capital - Community Benefit Ch	20,000.00	0.00		
01-1220-5023	Emergency Response - COVID	0.00	1,982.10		
01-1220-9999	Capital	0.00	0.00	255,540.00	
<b>Total Expense</b>		<b>107,800.00</b>	<b>47,131.63</b>	<b>255,540.00</b>	
<b>Total 1220 Capital Expenditures Administration</b>		<b>107,800.00</b>	<b>47,131.63</b>	<b>255,540.00</b>	
<b>1301 Emergency Response - COVID 19</b>					
<b>Expense</b>					
01-1301-4350	Salaries and Wages	0.00	6,922.44	12,800.00	
01-1301-4355	Salaries Benefits	0.00	761.47	1,425.00	
01-1301-4430	Supplies and Services	0.00	63,436.16		
<b>Total Expense</b>		<b>0.00</b>	<b>71,120.07</b>	<b>14,225.00</b>	
<b>Total 1301 Emergency Response - COVID 19</b>		<b>0.00</b>	<b>71,120.07</b>	<b>14,225.00</b>	

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-1???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-1101	Council	216,175.00	178,612.72	209,400.00	
01-1201	Administration	566,811.00	-233,986.98	436,547.00	
01-1220	Capital Expenditures Administration	107,800.00	47,131.63	255,540.00	
01-1301	Emergency Response - COVID 19	0.00	71,120.07	14,225.00	
Total Revenues:		-1,107,130.00	-2,217,290.48	-1,238,486.00	
Total Expenses:		1,997,916.00	2,280,167.92	2,154,198.00	
Report Net:		890,786.00	62,877.44	915,712.00	

TOWNSHIP OF GUELPH/ERAMOSA  
2021  
CAPITAL FORECAST

Township of Guelph/Eramosa - General Administration 2021 Capital Expenditures	SOURCE OF FINANCING						
	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Asset Management Plan	\$ 100,000.00	\$ 50,000.00		\$ 50,000.00			
Telephone System Upgrades	\$ 21,000.00			\$ 21,000.00			
Online Interactive Planning Map and Property Database	\$ 10,000.00			\$ 10,000.00			
Community Benefit Charge - Background Study	\$ 20,000.00			\$ 20,000.00			
IT Infrastructure Improvements and Upgrades	\$ 104,540.00			\$ 104,540.00			
<b>Total</b>	<b>\$ 255,540.00</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ 205,540.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	General Government - CAO/Finance				
Account Number:					
Project Name:	Asset Management Plan (2020 Capital Budget Carry Over)				
Project Category:					
Project Department Priority:					
Project Description:	Comprehensive Asset Management Plan to include all municipal assets and facilities.				
Project Justification:	Asset management planning is essential for the future resilience of municipal assets and infrastructure. The Infrastructure for Jobs and Prosperity Act, 2015 introduced by the Province introduced regulations to implement best practices throughout the municipal sector and provides a degree of consistency to support collaboration between municipalities.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases					
Sub-Contracting					
Consulting Fees	\$ 100,000.00				
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 100,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 50,000.00				
Taxation					
Other	\$ 50,000.00				
<b>Total</b>	<b>\$ 100,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating Costs Per Year:					
Amount:					
<p>Linda Cheyne Submitted By</p> <p>November 24, 2020 Date Prepared</p>					

**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	General Government - CAO/Finance				
Account Number:					
Project Name:	Telephone System Upgrades				
Project Category:					
Project Department Priority:					
Project Description:	Upgrade the telephone system. (Carry-over from 2020)				
Project Justification:	The current telephone system was installed in 2001 and due to ongoing maintenance and service issues, staff are recommending upgrading the processor and voicemail system.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 21,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 21,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve (Office Equipment Reserve)	\$ 21,000.00	\$ -			
Taxation					
Other					
<b>Total</b>	<b>\$ 21,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating Costs Per Year:					
Amount:					
Linda Cheyne Submitted By					
November 24, 2020 Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Legislative Services				
Account Number:					
Project Name:	Township of Guelph/Eramosa Online Interactive Planning Map				
Project Category:	Communications				
Project Department Priority:	Medium-High				
Project Description:	To build off of our 2020 website refresh, develop an online, integrated, interactive mapping program that would allow residents, developers, business and alike to search properties within the Township to determine past and present planning applications, zoning and permitted uses.				
Project Justification:					
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 8,000.00				
Sub-Contracting					
Professional Fees - Other					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency	\$ 2,000.00				
<b>Total</b>	<b>\$ 10,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve A/C #01-0000-27000	\$ 10,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 10,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	Dec-21				
New Operating costs per year:	Ongoing technical support and annual maintenance fees				
Amount:					
Amanda Knight Submitted By					
November 24, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	General Government - CAO/Finance				
Account Number:					
Project Name:	Bill 108 - Community Benefit Charge Study				
Project Category:					
Project Department Priority:					
Project Description:	Background Study - Community Benefit Charge. (2020 Carry-over)				
Project Justification:	In 2019 the Province of Ontario introduced Bill 108 More Homes, More Choice - Ontario's Housing Supply Action Plan with changes to the Development Charge Act and Planning Act. One of the major changes is the introduction of the New Community Benefits Charge. Funding is included in the 2021 budget for consulting services to ensure the Township is in compliance with changes introduced in Bill 108.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 20,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 20,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve (General Government Capital)	\$ 20,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 20,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021-2022				
New Operating Costs Per Year:					
Amount:					
Linda Cheyne Submitted By  November 24, 2020 Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	General Government - CAO/Finance				
Account Number:					
Project Name:	IT Infrastructure Improvements				
Project Category:					
Project Department Priority:					
Project Description:	IT infrastructure improvements and upgrades including server hardware, networking equipment, software, licensing and installation.				
Project Justification:	The current telephone system was installed in 2001 and due to ongoing maintenance and service issues, staff are recommending upgrading the processor and voicemail system.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 104,540.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 104,540.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve (Office Equipment Reserve)	\$ 104,540.00	\$ -			
Taxation					
Other					
<b>Total</b>	<b>\$ 104,540.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating Costs Per Year:					
Amount:					
Linda Cheyne Submitted By November 24, 2020 Date Prepared					

### Department: Fire

#### CORE SERVICES:

- Responsible to protect the life and property of the residents from fire and life safety hazards through public education, fire prevention, code enforcement, emergency response and emergency planning. Ultimately responsible to Council of the Municipality for the delivery of fire protection services.
- Public education/fire prevention through delivery of fire safety education programs in schools and at local events.
- Fire Safety Standards and Code Enforcement and inspections and enforcement for compliance of the Ontario Fire Code under the *Fire Protection and Prevention Act*.
- Conduct inspections on request and by complaint as well as regular inspections of targeted high risk occupancies.
- Respond to fires, motor vehicle collisions, public safety hazards, tiered medicals and other requests for service.
- Provide training to staff in compliance with the National Fire Protection Association - Professional Qualification Standards and other specialized training as required.
- Fire Chief attends Emergency Operation Centre, acts as liaison with responding emergency response departments and assists on matters of procedure and mutual aid protocols.

#### BUDGET HIGHLIGHTS:

OPERATING BUDGET: The proposed Fire Protection budget includes:

- Additional funding to support contract service costs for fire protection services from the City of Guelph. (New contract 2020)

#### CAPITAL PROJECTS:

- Purchase of bunker gear for new firefighters replacing vacant positions.
- Bi-annual replacement program of pagers to keep up with lifecycle of pagers and batteries.
- Emergency reporting software to assist in tracking of fire calls, training, equipment maintenance and certification and generation of reports to be submitted to the Ontario Fire Marshall's office quarterly.
- Internet infrastructure improvements to bring high speed internet into the Rockwood Fire Hall by means of fibre optics to improve communications.



### Department: Building

#### CORE SERVICES:

- Administration and enforcement of the regulations of the *Building Code Act*, *Township Building By-Law* and *Ontario Building Code* ensuring that all buildings/structures newly constructed and/or renovated/alterd including plumbing, heating and life/safety systems comply with the requirements regulated by the *Building Code*.
- Administrate and enforce the regulations of the *Building Code Act*, *Township Building By-Law* and *Ontario Building Code* ensuring that all newly installed and/or renovated/alterd private sanitary sewage systems comply with the technical requirements regulated by the *Building Code*.
- Ensure existing private sanitary sewage systems are maintained and operated in accordance with the *Building Code Act* and in accordance with the basis on which the construction and use of the sewage system was approved or required under the *Building Code Act* or predecessor legislation and the requirements of the manufacturer of the sewage system.
- Conduct mandatory inspections regulated by the *Ontario Building Code* ensuring that all buildings/structures newly constructed and/or renovated/alterd including plumbing, heating and life/safety systems are installed in compliance with the construction plans, specification and technical requirements of the *Ontario Building Code*.
- Implement and maintain a mandatory Sewage Maintenance Inspection Program for private septic systems located on properties within the Source Water Protection areas, as per the regulations in the Ontario Building Code Act and Ontario Building Code.
- Provide customer service to owners, applicants, contractors, and patrons of the Township in relation to the requirements of the *Ontario Building Code* and/or with respect to Township By-Laws (Demolition Security Deposit, Private Swimming Pool Fence, and Site Alterations).
- Liaise with other municipal departments, committees and outside agencies to ensure that "applicable law" is complied with throughout the construction process such as planning - for zoning information, engineering - for lot grading and site plan agreements, fire - for fire safety, Heritage Committee - heritage buildings, Conservation Authorities - flood plain and erosion control, Ministry of Agriculture - agricultural buildings and Health Department - food facilities.
- Maintain monthly statistics and report to Statistics Canada, Canada Mortgage & Housing Corporation Permit Report, Tarion (New Home Warranty) Report, and Finance Development Fees Report.

Township of Guelph/Eramosa  
2021 Budget Change Summary

Protection to Persons and Property	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ 635,645.00	\$ 406,791.00	\$ (228,854.00)
Taxation - Other	\$ -	\$ -	\$ -
Penalty & Interest	\$ -	\$ -	\$ -
Other (Misc)	\$ 20,000.00	\$ 85,430.00	\$ 65,430.00
Grants	\$ -	\$ -	\$ -
Long Term Debt Financing			
Transfer From Reserves	\$ 730,000.00	\$ 230,595.00	\$ (499,405.00)
Transfer From Development Charges	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 1,385,645.00</b>	<b>\$ 722,816.00</b>	<b>\$ (662,829.00)</b>
<b>Expenditures</b>			
Operating Costs	\$ 991,015.00	\$ 1,052,149.00	\$ 61,134.00
Debt Charges (Principal and Interest)	\$ 38,957.00	\$ 39,464.00	\$ 507.00
Salaries and Benefits	\$ 711,663.00	\$ 784,774.00	\$ 73,111.00
Transfers To Reserves	\$ 340,900.00	\$ 340,900.00	\$ -
Total Expenditures	\$ 2,082,535.00	\$ 2,217,287.00	\$ 134,752.00
			\$ -
Capital Expenditures	\$ 750,000.00	\$ 32,000.00	\$ (718,000.00)
<b>Total Operating and Capital Expenditures</b>	<b>\$ 2,832,535.00</b>	<b>\$ 2,249,287.00</b>	<b>\$ (583,248.00)</b>
<b>Total Revenue Less Expenditure</b>	<b>\$ 1,446,890.00</b>	<b>\$ 1,526,471.00</b>	<b>\$ 79,581.00</b>

# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-2???-??? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Fund: 01 General</b>					
<b>2101 Fire Protection</b>					
<b>Revenue</b>					
01-2101-3125	Miscellaneous Revenue	-35,000.00	-48,180.05	-35,000.00	
01-2101-3130	Financing	0.00	0.00		
01-2101-3150	Grants	0.00	-14,765.00		
01-2101-3200	Fire Calls/Reports	-20,000.00	-1,878.62	-20,000.00	
01-2101-3600	Rental Income	-16,500.00	-12,060.00	-16,500.00	
01-2101-3800	Deferred Capital Financing	0.00	0.00		
01-2101-3900	Transfer from Reserves	-730,000.00	-730,000.00	-32,000.00	
01-2101-3920	Transfer from Development Chg	0.00	0.00		
01-2101-3990	Gain on Disposal of Tangible C	0.00	0.00		
<b>Total Revenue</b>		<b>-801,500.00</b>	<b>-806,883.67</b>	<b>-103,500.00</b>	
<b>Expense</b>					
01-2101-4005	Advertising	1,500.00	0.00	1,500.00	
01-2101-4030	Cleaning	4,000.00	3,561.60	4,000.00	
01-2101-4035	Communications	12,500.00	5,977.58	12,500.00	
01-2101-4040	Computer Support	3,000.00	2,909.07	3,000.00	
01-2101-4045	Debenture Payments	38,957.00	38,956.50	39,464.00	
01-2101-4085	Fees - Fire Protection	363,400.00	326,023.36	430,155.00	
01-2101-4090	Fees - Legal	1,000.00	655.33	1,000.00	
01-2101-4105	Fire Prevention	10,400.00	7,016.33	10,400.00	
01-2101-4145	Health & Safety	1,000.00	0.00	1,000.00	
01-2101-4150	Heating	5,500.00	3,313.17	5,500.00	
01-2101-4160	Hydro	15,000.00	10,413.14	15,000.00	
01-2101-4165	Insurance	51,939.00	47,848.07	57,963.00	
01-2101-4200	Licenses	500.00	0.00	500.00	
01-2101-4220	Memberships and Dues	2,300.00	956.96	2,300.00	
01-2101-4235	Mileage	500.00	0.00	500.00	
01-2101-4285	Postage & Shipping	800.00	124.75	800.00	
01-2101-4302	Recruit Hiring/Retention	2,000.00	525.08	2,000.00	
01-2101-4305	Repairs & Maint - Building	20,000.00	22,363.89	20,000.00	
01-2101-4310	Repairs & Maint - Equipment	25,000.00	25,218.38	25,000.00	
01-2101-4350	Salaries and Wages	296,225.00	254,391.17	297,700.00	
01-2101-4355	Salaries Benefits	52,500.00	37,558.82	44,600.00	
01-2101-4405	Seminars and Training	12,000.00	4,855.96	12,000.00	
01-2101-4410	Security Monitoring	500.00	274.23	500.00	
01-2101-4415	Service Agreements	2,000.00	1,163.64	2,000.00	
01-2101-4430	Supplies and Services	15,000.00	8,379.47	15,000.00	
01-2101-4450	Telephone	3,200.00	2,804.45	3,200.00	
01-2101-4452	Tools/Misc Equipment	5,000.00	17,748.64	5,000.00	
01-2101-4460	Uniforms	9,000.00	6,493.85	9,000.00	
01-2101-4463	Utilities	2,350.00	3,263.36	4,351.00	
01-2101-4465	Vehicle Gas & Oil	10,500.00	5,627.82	10,500.00	
01-2101-4520	Transfer to Equipment Reserve	235,000.00	235,000.00	235,000.00	
01-2101-4540	Transfer to Reserves	15,000.00	19,090.93	15,000.00	
01-2101-4550	Transfer to Unfunded Capital	0.00	0.00		
01-2101-4590	Loss on Disposal of Tangible C	0.00	0.00		
01-2101-4595	Amortization Expense	0.00	0.00		

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-2???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Total Expense</b>		1,217,571.00	1,092,515.55	1,286,433.00	
<b>Total 2101 Fire Protection</b>		416,071.00	285,631.88	1,182,933.00	
<b>2120 Capital Expenditures Fire Protection</b>					
<b>Expense</b>					
01-2120-6003	Capital - Bunker Gear	0.00	0.00		
01-2120-6016	Capital - Portable Radios	0.00	0.00		
01-2120-6017	Capital - Command Vehicle	0.00	46,135.30		
01-2120-6028	Capital - Fire Truck Tanker	0.00	0.00		
01-2120-6029	Capital - Pagers	0.00	0.00		
01-2120-6030	Capital - Edispatch Program	0.00	0.00		
01-2120-6032	Capital - Mobile Data Unit	0.00	0.00		
01-2120-6033	Capital - Central Dispatching	0.00	0.00		
01-2120-6034	Capital - Compressor	0.00	0.00		
01-2120-6035	Capital - Fire Master Plan	0.00	0.00		
01-2120-6036	Capital - Pumper Truck (Replac	750,000.00	741,717.65		
01-2120-9999	Capital	0.00	0.00	32,000.00	
<b>Total Expense</b>		750,000.00	787,852.95	32,000.00	
<b>Total 2120 Capital Expenditures Fire Protection</b>		750,000.00	787,852.95	32,000.00	
<b>2301 Building Department</b>					
<b>Revenue</b>					
01-2301-3125	Miscellaneous Revenue	-4,000.00	-1,850.00	-3,000.00	
01-2301-3210	Building Permits	-533,852.00	-561,422.71	-326,803.00	
01-2301-3215	Septic System Compliance	-1,000.00	-570.00	-1,000.00	
01-2301-3220	Septic System Application	-17,293.00	-22,060.00	-17,988.00	
01-2301-3900	Transfer from Reserves	0.00	0.00	-198,595.00	
01-2301-3990	Gain on Disposal of Tangible C	0.00	0.00		
<b>Total Revenue</b>		-556,145.00	-585,902.71	-547,386.00	
<b>Expense</b>					
01-2301-4005	Advertising	1,000.00	865.31	1,000.00	
01-2301-4035	Communications	1,000.00	1,076.35	1,000.00	
01-2301-4040	Computer Support	500.00	79.07	500.00	
01-2301-4090	Fees - Legal	2,000.00	569.85	2,000.00	
01-2301-4095	Fees - Planning	500.00	0.00	500.00	
01-2301-4110	Fleet	4,000.00	1,842.95	4,000.00	
01-2301-4165	Insurance	10,500.00	9,669.53	11,714.00	
01-2301-4170	Insurance Claims	0.00	0.00		
01-2301-4175	Lease Payments	0.00	0.00		
01-2301-4220	Memberships and Dues	2,000.00	1,374.79	3,000.00	
01-2301-4235	Mileage	1,000.00	244.26	1,000.00	
01-2301-4245	Contracted Services	35,000.00	8,672.98	15,000.00	
01-2301-4350	Salaries and Wages	248,760.00	162,866.87	250,000.00	
01-2301-4355	Salaries Benefits	74,628.00	52,909.89	82,500.00	
01-2301-4405	Seminars and Training	8,000.00	1,782.93	8,000.00	
01-2301-4430	Supplies and Services	8,000.00	6,065.06	6,000.00	

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-2???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-2301-4450	Telephone	200.00	107.92	200.00	
01-2301-4540	Transfers to Reserves	88,400.00	254,185.51	88,400.00	
01-2301-4590	Loss on Disposal of Tangible C	0.00	0.00		
01-2301-4595	Amortization Expense	0.00	0.00		
01-2301-4599	Indirect Cost Transfer	70,657.00	70,253.29	72,572.00	
<b>Total Expense</b>		<b>556,145.00</b>	<b>572,566.56</b>	<b>547,386.00</b>	
<b>Total 2301 Building Department</b>		<b>0.00</b>	<b>-13,336.15</b>		
<b>2320 Capital Expenditures - Building Department</b>					
<b>Expense</b>					
01-2320-6005	Capital - Vehicle Purchase	0.00	0.00		
01-2320-6006	Capital - DAAP User Fee Revie	0.00	0.00		
01-2320-9999	Capital	0.00	0.00		
<b>Total Expense</b>		<b>0.00</b>	<b>0.00</b>		
<b>Total 2320 Capital Expenditures - Building Department</b>		<b>0.00</b>	<b>0.00</b>		
<b>2401 By-law Enforcement/Property Standards</b>					
<b>Revenue</b>					
01-2401-3125	Miscellaneous Revenue	-2,500.00	-1,507.80	-46,430.00	
<b>Total Revenue</b>		<b>-2,500.00</b>	<b>-1,507.80</b>	<b>-46,430.00</b>	
<b>Expense</b>					
01-2401-4035	Communications	650.00	214.59	650.00	
01-2401-4090	Fees - Legal	3,000.00	3,148.71	4,000.00	
01-2401-4220	Memberships and Dues	250.00	349.00	350.00	
01-2401-4235	Mileage	2,500.00	1,707.58	2,500.00	
01-2401-4350	Salaries and Wages	34,000.00	42,644.16	83,200.00	
01-2401-4355	Salaries Benefits	5,400.00	8,529.28	26,624.00	
01-2401-4405	Seminars and Training	1,750.00	1,221.12	2,000.00	
01-2401-4430	Supplies and Services	2,200.00	1,008.58	100.00	
01-2401-4450	Telephone	35.00	25.17		
<b>Total Expense</b>		<b>49,785.00</b>	<b>58,848.19</b>	<b>119,424.00</b>	
<b>Total 2401 By-law Enforcement/Property Standards</b>		<b>47,285.00</b>	<b>57,340.39</b>	<b>72,994.00</b>	
<b>2501 Canine Control</b>					
<b>Revenue</b>					
01-2501-3125	Miscellaneous Revenue	-1,000.00	-655.00	-1,000.00	
01-2501-3180	Dog Licences	-23,000.00	-24,536.86	-23,000.00	
<b>Total Revenue</b>		<b>-24,000.00</b>	<b>-25,191.86</b>	<b>-24,000.00</b>	
<b>Expense</b>					
01-2501-4245	Contracted Services	83,375.00	68,179.09	85,042.00	
01-2501-4350	Salaries and Wages	0.00	0.00		

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-2???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-2501-4430	Supplies & Services	4,000.00	2,910.84	4,000.00	
	<b>Total Expense</b>	<b>87,375.00</b>	<b>71,089.93</b>	<b>89,042.00</b>	
<b>Total 2501 Canine Control</b>		<b>63,375.00</b>	<b>45,898.07</b>	<b>65,042.00</b>	
<b>2601 Livestock</b>					
<b>Revenue</b>					
01-2601-3185	Livestock Claims	-1,500.00	-480.00	-1,500.00	
	<b>Total Revenue</b>	<b>-1,500.00</b>	<b>-480.00</b>	<b>-1,500.00</b>	
<b>Expense</b>					
01-2601-4090	Fees - Legal	0.00	0.00		
01-2601-4205	Livestock Claims	1,260.00	420.00	1,260.00	
01-2601-4350	Salaries and Wages	150.00	0.00	150.00	
01-2601-4430	Supplies and Services	110.00	0.00	110.00	
	<b>Total Expense</b>	<b>1,520.00</b>	<b>420.00</b>	<b>1,520.00</b>	
<b>Total 2601 Livestock</b>		<b>20.00</b>	<b>-60.00</b>	<b>20.00</b>	
<b>2801 GRCA</b>					
<b>Expense</b>					
01-2801-4180	Levies	167,139.00	167,139.00	170,482.00	
	<b>Total Expense</b>	<b>167,139.00</b>	<b>167,139.00</b>	<b>170,482.00</b>	
<b>Total 2801 GRCA</b>		<b>167,139.00</b>	<b>167,139.00</b>	<b>170,482.00</b>	
<b>2901 Emergency Measures Program</b>					
<b>Expense</b>					
01-2901-4035	Communications	0.00	0.00		
01-2901-4235	Mileage	0.00	0.00		
01-2901-4430	Supplies and Services	500.00	0.00	500.00	
01-2901-4540	Transfers to Reserves	2,500.00	2,500.00	2,500.00	
	<b>Total Expense</b>	<b>3,000.00</b>	<b>2,500.00</b>	<b>3,000.00</b>	
<b>Total 2901 Emergency Measures Program</b>		<b>3,000.00</b>	<b>2,500.00</b>	<b>3,000.00</b>	



## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-2???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-2101	Fire Protection	416,071.00	285,631.88	1,182,933.00	
01-2120	Capital Expenditures Fire Protection	750,000.00	787,852.95	32,000.00	
01-2301	Building Department	0.00	-13,336.15		
01-2320	Capital Expenditures - Building Department	0.00	0.00		
01-2401	By-law Enforcement/Property Standards	47,285.00	57,340.39	72,994.00	
01-2501	Canine Control	63,375.00	45,898.07	65,042.00	
01-2601	Livestock	20.00	-60.00	20.00	
01-2801	GRCA	167,139.00	167,139.00	170,482.00	
01-2901	Emergency Measures Program	3,000.00	2,500.00	3,000.00	
Total Revenues:		-1,385,645.00	-1,419,966.04	-722,816.00	
Total Expenses:		2,832,535.00	2,752,932.18	2,249,287.00	
Report Net:		1,446,890.00	1,332,966.14	1,526,471.00	

TOWNSHIP OF GUELPH/ERAMOSA  
2021  
CAPITAL FORECAST

Township of Guelph/Eramosa - Fire Department 2021 Capital Expenditures	SOURCE OF FINANCING						
	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
4 sets of replacement bunker gear for new recruits	\$ 10,500.00			\$ 10,500.00			
Pagers	\$ 5,000.00			\$ 5,000.00			
Emergency Reporting Software	\$ 3,500.00			\$ 3,500.00			
High Speed - Fibre Optic Internet Service	\$ 13,000.00			\$ 13,000.00			
<b>Total</b>	<b>\$ 32,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Fire Protection Services				
Account Number:					
Project Name:	Bunker Gear				
Project Category:	Equipment				
Project Department Priority:	High				
Project Description:	Personal Protection Equipment including bunker gear, boots and helmets.				
Project Justification:	Five firefighter positions have been vacated over the past year. We propose to re-fill these positions for the 2021 year. The new firefighters will require Personal Protection Equipment (PPE) including bunker gear, boots, and helmets.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 10,500.00				
Sub-Contracting					
Professional Fees - Other					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 10,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 10,500.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 10,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	Dec-21				
New Operating costs per year:					
Amount:					
<p>Jim Petrik            Submitted By            November 24, 2020            Date Prepared</p>					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Fire Protection Services				
Account Number:					
Project Name:	Pagers				
Project Category:	Communication Equipment				
Project Department Priority:	High				
Project Description:	Pagers				
Project Justification:	Bi-annual lifecycle replacement of pagers and batteries.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 5,000.00				
Sub-Contracting					
Professional Fees - Other					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 5,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 5,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 5,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Jim Petrik Submitted By					
November 24, 2020 Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Fire Protection Services				
Account Number:					
Project Name:	Fire Hall Internet Upgrades				
Project Category:	Infrastructure Improvement				
Project Department Priority:					
Project Description:	Upgrade to fibre internet				
Project Justification:	This project proposes to bring high speed internet into the Rockwood Fire Hall by means of fibre optics to improve communications.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 13,000.00				
Sub-Contracting					
Professional Fees - Other					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 13,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 13,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 13,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year					
Amount:					
Submitted By: <u>Jim Petrik</u> Date Prepared: <u>December 7, 2020</u>					

## **Department: Public Works Department**

### **Corporate Responsibilities**

- Ensures that the Township's municipal infrastructure such as roads, bridges, sidewalks, water and wastewater systems and storm water conveyance and treatment facilities are maintained and designed for the appropriate service and protection of the public; meet the Township's standards and good engineering practices.
- Project management of major infrastructure projects.
- Coordinate special engineering studies required to determine servicing requirements such as sewage flow monitoring, potable water storage and conveyance, road needs studies, biennial structures inspection, environmental assessments and storm water management monitoring programs.

## **Department: Transportation - Roads**

### **CORE SERVICES:**

- Tasks include but are not limited to: road surface maintenance, storm sewer/catch basin maintenance/repair, road closures, line painting, street sweeping, ditching, and roadside maintenance (grass cutting and brushing), snow removal, tree maintenance on Township property, noxious weed control, collection of illegal dumping, entrance permits and inspections, roads facility maintenance, curb cutting and traffic signs maintenance/repair.
- Responsible for the routine, preventative maintenance and safety inspections of Township owned vehicles and related equipment as well as monitoring fuel consumption and recommending vehicle replacements.
- Responsible for weekly/monthly road patrols for regulatory compliance and maintenance records.
- Respond to resident requests and emergency situations.
- Prepare and administer the engineering component of the Development Charge By-law.
- Coordinate or undertake approvals for temporary road closures for special events and construction. Review traffic warrants and parking issues on existing streets.

### **BUDGET HIGHLIGHTS:**

**OPERATING BUDGET:** The roads administration operating budget includes minor increases in spending over 2020 budget amounts for fleet maintenance, insurance, line painting and wages. Fleet maintenance is reflective of inflation and fuel costs. The line painting increase reflects an increased length of paved roads and increases to wages and benefits reflect inflation/cost of living increases as per Township Policy. Increases are largely offset by reductions in dust control and maintenance gravel from a reduction in total length of gravel roads.



**CAPITAL PROJECTS:** The 2021 Public Works Department capital budget includes projects totalling \$2,495,000.

Road projects include the following:

- Resurfacing projects: Township Road 3 and the asphalt portion of the Woolwich Guelph Townline between Chilligo Road and Highway 7.
- Gravel conversion projects: double surface treatment of the existing gravel section of Woolwich Guelph Townline between Chilligo Road and Lerch Road.
- Bridge/culvert projects: replacement of a failing box culvert on Sixth Line north of Highway 7
- Fleet related: backhoe replacement, pick-up replacement and a new growth-related fleet vehicle.

Township of Guelph/Eramosa  
2021 Budget Change Summary

Transportation Services	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ -	\$ -	\$ -
Taxation - Other	\$ 82,550.00	\$ 84,550.00	\$ 2,000.00
Penalty & Interest	\$ -	\$ -	\$ -
Other (Misc)	\$ 390,000.00	\$ 322,500.00	\$ (67,500.00)
Grants	\$ 389,942.00	\$ 852,755.00	\$ 462,813.00
Long Term Debt Financing	\$ -	\$ -	\$ -
Transfer From Reserves	\$ 2,053,965.00	\$ 2,423,979.00	\$ 370,014.00
Transfer From Development Charges	\$ 35,000.00	\$ 38,000.00	\$ 3,000.00
<b>Total Revenue</b>	<b>\$ 2,951,457.00</b>	<b>\$ 3,721,784.00</b>	<b>\$ 770,327.00</b>
<b>Expenditures</b>			
Operating Costs	\$ 1,339,370.00	\$ 1,365,713.00	\$ 26,343.00
Debt Charges (Principal and Interest)	\$ 323,389.00	\$ 294,333.00	\$ (29,056.00)
Salaries and Benefits	\$ 1,326,000.00	\$ 1,333,995.00	\$ 7,995.00
Transfers To Reserves	\$ 1,036,942.00	\$ 1,523,429.00	\$ 486,487.00
<b>Total Expenditures</b>	<b>\$ 4,025,701.00</b>	<b>\$ 4,517,470.00</b>	<b>\$ 491,769.00</b>
<b>Capital Expenditures</b>	<b>\$ 2,153,500.00</b>	<b>\$ 2,495,000.00</b>	<b>\$ 341,500.00</b>
<b>Total Operating and Capital Expenditures</b>	<b>\$ 6,179,201.00</b>	<b>\$ 7,012,470.00</b>	<b>\$ 833,269.00</b>
<b>Total Revenue Less Expenditure</b>	<b>\$ 3,227,744.00</b>	<b>\$ 3,290,686.00</b>	<b>\$ 62,942.00</b>



# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-3???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Fund: 01 General</b>					
<b>3101 Roads Administration</b>					
<b>Revenue</b>					
01-3101-3125	Miscellaneous Revenue	-390,000.00	-544,775.47	-322,500.00	_____
01-3101-3130	Financing	0.00	0.00	_____	_____
01-3101-3150	Grants	-389,942.00	-760,848.95	-852,755.00	_____
01-3101-3225	Tax Revenue - Infrastructure R	0.00	-268,993.47	_____	_____
01-3101-3900	Transfer from Reserves	-2,053,965.00	-1,883,113.56	-2,423,979.00	_____
01-3101-3920	Transfer from Development Ch	-35,000.00	0.00	-38,000.00	_____
01-3101-3990	Gain on Disposal of Tangible C	0.00	0.00	_____	_____
<b>Total Revenue</b>		<b>-2,868,907.00</b>	<b>-3,457,731.45</b>	<b>-3,637,234.00</b>	_____
<b>Expense</b>					
01-3101-4005	Advertising	3,000.00	2,953.55	3,000.00	_____
01-3101-4015	Bridges & Culverts	37,000.00	38,069.83	37,000.00	_____
01-3101-4025	Catch Basins	12,000.00	1,670.33	12,000.00	_____
01-3101-4035	Communications	7,000.00	3,483.82	6,000.00	_____
01-3101-4040	Computer Support	1,000.00	1,351.96	1,000.00	_____
01-3101-4045	Debenture Payment	304,189.00	304,189.03	294,333.00	_____
01-3101-4050	Debris Pick Up	500.00	130.02	500.00	_____
01-3101-4055	Ditching	20,000.00	14,488.70	20,000.00	_____
01-3101-4065	Dust Control	55,000.00	45,688.52	52,000.00	_____
01-3101-4070	Equipment Rental	5,000.00	1,797.67	3,000.00	_____
01-3101-4080	Fees - Engineering	20,000.00	26,088.09	20,000.00	_____
01-3101-4090	Fees - Legal	3,000.00	2,230.16	3,000.00	_____
01-3101-4095	Fees - Planning	500.00	0.00	500.00	_____
01-3101-4110	Fleet	155,000.00	120,780.62	160,000.00	_____
01-3101-4125	Garbage Disposals	3,000.00	3,103.70	3,000.00	_____
01-3101-4135	Grass Mowing	9,000.00	3,074.78	8,000.00	_____
01-3101-4150	Heating	10,000.00	5,175.97	10,000.00	_____
01-3101-4160	Hydro	10,000.00	5,860.67	10,000.00	_____
01-3101-4165	Insurance	119,000.00	109,639.04	132,817.00	_____
01-3101-4170	Insurance Claims	7,500.00	0.00	7,500.00	_____
01-3101-4175	Lease Payments	67,300.00	56,918.72	67,300.00	_____
01-3101-4200	Licenses	0.00	0.00	_____	_____
01-3101-4205	Line Painting	26,000.00	26,202.99	30,000.00	_____
01-3101-4215	Maintenance Gravel	75,000.00	20,144.17	70,000.00	_____
01-3101-4220	Memberships and Dues	3,200.00	2,424.45	3,200.00	_____
01-3101-4235	Mileage	500.00	97.76	500.00	_____
01-3101-4245	Contracted Services	0.00	0.00	_____	_____
01-3101-4260	Patching Hardtop	75,000.00	75,692.79	75,000.00	_____
01-3101-4265	Patching Loosetop	10,000.00	1,937.40	10,000.00	_____
01-3101-4270	Plant Materials/Tree Planting	18,000.00	14,623.12	18,000.00	_____
01-3101-4280	Plowing Equipment	7,000.00	1,816.22	7,000.00	_____
01-3101-4285	Postage & Shipping	200.00	227.97	200.00	_____
01-3101-4305	Repairs & Maintenance - Buildi	5,000.00	7,073.74	5,000.00	_____
01-3101-4310	Repairs & Maintenance - Equip	75,000.00	66,695.62	75,000.00	_____
01-3101-4320	Safety	45,000.00	22,291.75	45,000.00	_____
01-3101-4350	Salaries and Wages	999,000.00	861,364.79	1,003,995.00	_____

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-????-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-3101-4355	Salaries Benefits	327,000.00	273,891.02	330,000.00	
01-3101-4400	Sand and Salt	215,000.00	127,350.84	215,000.00	
01-3101-4405	Seminars and Training	18,000.00	4,799.79	15,000.00	
01-3101-4410	Security Monitoring	800.00	406.40	800.00	
01-3101-4415	Service Agreements	22,000.00	10,035.67	15,000.00	
01-3101-4420	Shouldering	50,000.00	14,403.19	50,000.00	
01-3101-4425	Sidewalk Maintenance	15,000.00	10,469.67	20,000.00	
01-3101-4430	Supplies and Services	22,000.00	14,733.42	22,000.00	
01-3101-4435	Sweeping	20,000.00	17,765.19	20,000.00	
01-3101-4450	Telephone	0.00	6.03		
01-3101-4455	Tree Cutting	20,000.00	9,734.08	20,000.00	
01-3101-4460	Uniforms	10,000.00	8,213.79	10,000.00	
01-3101-4480	Weed Control	18,000.00	12,531.59	18,000.00	
01-3101-4485	Weekly Water Sampling	520.00	0.00	520.00	
01-3101-4500	Transfer to Bridge Reserve	102,000.00	102,000.00	110,000.00	
01-3101-4540	Transfers to Reserves	914,942.00	1,665,022.38	1,392,755.00	
01-3101-4590	Loss on Disposal of Tangible C	0.00	0.00		
01-3101-4595	Amortization Expense	0.00	0.00		
01-3101-4599	Indirect Cost Transfer	0.00	0.00		
<b>Total Expense</b>		<b>3,943,151.00</b>	<b>4,118,651.01</b>	<b>4,432,920.00</b>	
<b>Total 3101 Roads Administration</b>		<b>1,074,244.00</b>	<b>660,919.56</b>	<b>795,686.00</b>	
<b>3120 Emergency Response</b>					
<b>Expense</b>					
01-3120-4305	Repairs and Maintenance - Buil	0.00	0.00		
01-3120-4350	Salaries and Wages	0.00	0.00		
01-3120-4355	Salaries Benefits	0.00	0.00		
01-3120-4430	Supplies and Services	0.00	9,478.98		
01-3120-4598	Ice Storm Equipment Cost Alloc	0.00	0.00		
<b>Total Expense</b>		<b>0.00</b>	<b>9,478.98</b>		
<b>Total 3120 Emergency Response</b>		<b>0.00</b>	<b>9,478.98</b>		
<b>3200 Capital Expenditures - Transportation Service</b>					
<b>Expense</b>					
01-3200-7020	Capital - Roads Needs Study	0.00	0.00		
01-3200-7025	Capital - Tandem Dump/Sander	0.00	0.00		
01-3200-7096	Capital - RS1060 Twp Rd 3 Upg	0.00	0.00		
01-3200-7103	Capital - Bruce Dale Covered St	0.00	0.00		
01-3200-7110	Capital - RS530 Hillside Drive	0.00	0.00		
01-3200-7111	Capital - RS1040 Guelph Rd 1	0.00	0.00		
01-3200-7112	Capital - RS1050 Guelph Rd 1	0.00	0.00		
01-3200-7122	Capital - Street Light Upgrades	0.00	0.00		
01-3200-7131	Capital - Stormwater Mgmt Fac	0.00	0.00		
01-3200-7132	Capital - Hwy 7/MacLennan/Du	0.00	0.00		
01-3200-7133	Capital - Cty Rd 27 IPS	0.00	0.00		
01-3200-7134	Capital - Guelph Rd 3 Bridge B	0.00	0.00		
01-3200-7136	Capital - Rockmosa Drive (RS3	0.00	0.00		
01-3200-7137	Capital - Seventh Line (RS157C	0.00	0.00		
01-3200-7138	Capital - York Street (RS0600)	0.00	0.00		
01-3200-7139	Capital - Sideroad 20 E (RS229	0.00	0.00		

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-3???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-3200-7140	Capital - Sixth Line E (RS1140)	0.00	0.00		
01-3200-7141	Capital - Sixth Line E (RS1150)	0.00	0.00		
01-3200-7142	Capital - Guelph Rd 1 (RS1050)	0.00	0.00		
01-3200-7143	Capital - Bedford Road Recons	170,000.00	358,413.20		
01-3200-7144	Capital - Third Line Resurfacing	0.00	0.00		
01-3200-7145	Capital - Guelph Street (RS346)	62,500.00	62,129.68		
01-3200-7146	Capital - Church Street (RS339)	73,000.00	80,015.08		
01-3200-7147	Capital - Sidewalk Replacemen	0.00	0.00		
01-3200-7148	Capital - Crowsfoot Road Resur	0.00	0.00		
01-3200-8051	Capital - David Masson Park W	0.00	0.00		
01-3200-8052	Capital - Sixth and Seventh Lin	0.00	0.00		
01-3200-8053	Capital - Harris Street Sidewalk	0.00	0.00		
01-3200-8054	Capital - Tandem Dump/Sand	0.00	134,057.43		
01-3200-8055	Capital - Public Works Fleet Ve	0.00	0.00		
01-3200-8056	Capital - Main Stree North PXO	0.00	0.00		
01-3200-8057	Capital - Speedvale Rail Crossi	0.00	0.00		
01-3200-8058	Capital - Radar Signs	0.00	0.00		
01-3200-8059	Capital - Seventh Line Surfacin	825,000.00	679,826.94		
01-3200-8060	Capital - Guelph Woolwich TL &	35,000.00	22,778.66		
01-3200-8061	Capital - Single Axle Dump/San	250,000.00	247,281.89		
01-3200-8062	Capital - Hot Mix Transporter	55,000.00	49,144.99		
01-3200-8063	Capital - Fleet Vehicle Replac	48,000.00	46,198.02		
01-3200-8064	Capital - Fleet Vehicle	35,000.00	0.00		
01-3200-8065	Capital - Eighth Line Nichol (CF	600,000.00	618,241.34		
01-3200-9999	Capital	0.00	0.00	2,495,000.00	
<b>Total Expense</b>		<b>2,153,500.00</b>	<b>2,298,087.23</b>	<b>2,495,000.00</b>	
<b>Total 3200 Capital Expenditures - Transportation Services</b>		<b>2,153,500.00</b>	<b>2,298,087.23</b>	<b>2,495,000.00</b>	
<b>3609 Rockwood</b>					
<b>Revenue</b>					
01-3609-3020	Tax Rev - Street Lights	-62,050.00	-62,051.11	-62,050.00	
01-3609-3125	Miscellaneous Revenue	0.00	-9,590.65		
01-3609-3900	Transfer from Reserves	0.00	0.00		
<b>Total Revenue</b>		<b>-62,050.00</b>	<b>-71,641.76</b>	<b>-62,050.00</b>	
<b>Expense</b>					
01-3609-4045	Debenture Payments	19,200.00	18,839.62	18,526.00	
01-3609-4160	Hydro	28,850.00	12,626.09	28,850.00	
01-3609-4310	Repairs & Maint - Equipment	5,000.00	9,295.92	5,000.00	
01-3609-4510	Transfer to Capital Reserve	9,000.00	9,000.00	9,674.00	
<b>Total Expense</b>		<b>62,050.00</b>	<b>49,761.63</b>	<b>62,050.00</b>	
<b>Total 3609 Rockwood</b>		<b>0.00</b>	<b>-21,880.13</b>		
<b>3620 Hydro One Service Areas</b>					
<b>Revenue</b>					
01-3620-3020	Tax Rev - Street Lights	-20,500.00	-20,501.24	-22,500.00	
01-3620-3900	Transfer From Reserves	0.00	0.00		
<b>Total Revenue</b>		<b>-20,500.00</b>	<b>-20,501.24</b>	<b>-22,500.00</b>	

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-3???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Expense</b>					
01-3620-4160	Hydro	8,500.00	5,802.91	8,500.00	
01-3620-4310	Repairs & Maint - Equipment	1,000.00	2,982.94	3,000.00	
01-3620-4510	Transfer to Capital Reserve	11,000.00	11,000.00	11,000.00	
<b>Total Expense</b>		<b>20,500.00</b>	<b>19,785.85</b>	<b>22,500.00</b>	
<b>Total 3620 Hydro One Service Areas</b>		<b>0.00</b>	<b>-715.39</b>		

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-3???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-3101	Roads Administration	1,074,244.00	660,919.56	795,686.00	
01-3120	Emergency Response	0.00	9,478.98		
01-3200	Capital Expenditures - Transportation Services	2,153,500.00	2,298,087.23	2,495,000.00	
01-3609	Rockwood	0.00	-21,880.13		
01-3620	Hydro One Service Areas	0.00	-715.39		
Total Revenues:		-2,951,457.00	-3,549,874.45	-3,721,784.00	
Total Expenses:		6,179,201.00	6,495,764.70	7,012,470.00	
Report Net:		3,227,744.00	2,945,890.25	3,290,686.00	

Township of Guelph/Eramosa  
Public Works  
2021 Capital Forecast

Township of Guelph/Eramosa - Public Works 2021 Capital Expenditures		SOURCE OF FINANCING						
DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	OTHER	RESERVES	Development Charges	GAS TAX REBATE	Shared Cost Boundary Road	
Capital - Woolwich Guelph Townline Surface Treatment (Lerch to Chilligo) - Boundary Road, Woolwich Project	\$ 120,000.00			\$ 60,000.00			\$ 60,000.00	
Capital - Township Road 3 Resurfacing	\$ 1,587,000.00			\$ 1,587,000.00				
Capital - Woolwich Guelph Townline (Highway 7 to Chilligo) Resurfacing - Boundary Road, Woolwich Project	\$ 405,000.00			\$ 202,500.00			\$ 202,500.00	
Capital - Sixth Line Box Culvert Replacement	\$ 125,000.00			\$ 125,000.00				
Capital - Equipment Replacement: Backhoe	\$ 170,000.00			\$ 170,000.00				
Capital - Public Works Fleet Vehicle Replacement	\$ 50,000.00			\$ 50,000.00				
Capital - Public Works Fleet Vehicle	\$ 38,000.00				\$ 38,000.00			
<b>Total</b>	<b>\$ 2,495,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,194,500.00</b>	<b>\$ 38,000.00</b>	<b>\$ -</b>	<b>\$ 262,500.00</b>	

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL		
Department:	Public Works - Roads	
Project Name:	Guelph Woolwich Townline Gravel Conversion	
Asset Name:	Guelph Woolwich Townline	Asset ID: RS-1000&1010
Project Category:	Roads	G.L. Acct: 01-3200-
Project Department Priority:		
Project Description:	Gravel Conversion to surface treatment of Guelph Woolwich Townline from Lerch Road to Chilligo Road in Woolwich.	
Project Justification:	Guelph Woolwich Townline is an existing gravel Boundary Road maintained by Guelph/Eramosa. Woolwich Township is completing gravel conversion to surface treatment on all its gravel in the vicinity including Lerch and Chilligo. Including Guelph Woolwich in the program is a cost effective solution and will reduce grader travel requirements once complete. Woolwich Township completing program over three years.	

CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 52,000.00	\$120,000.00	\$ 60,000.00		
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 52,000.00</b>	<b>\$120,000.00</b>	<b>\$ 60,000.00</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Transfer from Reserve	\$ 26,000.00	\$ 60,000.00	\$ 30,000.00		
Taxation					
Gas Tax					
OCIF					
Financing					
Development Charges					
Other Boundary Road	\$ 26,000.00	\$ 60,000.00	\$ 30,000.00		
<b>Total</b>	<b>\$ 52,000.00</b>	<b>\$120,000.00</b>	<b>\$ 60,000.00</b>	<b>\$ -</b>	<b>\$ -</b>

**NET OPERATING COSTS**

Estimated Completion Date: 2022

New Operating costs per year:

Amount:

Harry Niemi  
Submitted By

Nov. 2020  
Date Prepared



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PUBLIC WORKS CAPITAL PROJECT DETAIL SHEET					
Department:	Roads				
Project Name:	Township Road 3 Resurfacing				
Asset Name:	Township Road 3	Asset ID's: RS-1060			
Project Category:	Roads	G.L. Acct: 01-3200-			
Project Department Priority:					
Project Description:	Pulverize and resurface Township Road 3 from Highway 7 to Wellington				
Project Justification:	Township Road 3 identified as a current project in the 10 Year Capital Plan from the 2017 State of the Infrastructure Review. Road is subject to very frequent patching resulting in high operational costs.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 1,250,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees	\$ 172,000.00				
Geo Technical Fees	\$ 50,000.00				
Legal Fees					
Contingency	\$ 115,000.00				
<b>Total</b>	<b>\$ 1,587,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve					
A/C # Infrastructure Renewal	\$ 687,000.00				
Taxation					
Gas Tax	\$ 500,000.00				
OCIF	\$ 400,000.00				
Financing					
Development Charges					
User Fees					
Other (Boundary Road)					
<b>Total</b>	<b>\$ 1,587,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi					
Submitted By					
Nov. 2020					
Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PUBLIC WORKS CAPITAL PROJECT DETAIL SHEET					
Department:	Roads				
Project Name:	Guelph Woolwich Townline Resurfacing				
Asset Name:	Guelph Woolwich Townline	Asset ID's: RS-1011 & RS-1020			
Project Category:	Roads	G.L. Acct: 01-3200-			
Project Department Priority:					
Project Description:	Pulverize and resurface Guelph Woolwich Townline from Highway 7 to Chilligo Road.				
Project Justification:	Guelph Woolwich Townline is identified as a current project in the 10 Year Capital Plan from the 2017 State of the Infrastructure Review. Road is subject to very frequent patching resulting in high operational costs. Boundary road coordinated with Woolwich Township.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 335,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees	\$ 50,000.00				
Geo Technical Fees					
Legal Fees					
Contingency	\$ 20,000.00				
<b>Total</b>	<b>\$ 405,000.00</b>	\$ -	\$ -	\$ -	\$ -
Funding					
Transfer from Reserve					
A/C #	\$ 202,500.00				
Taxation					
Gas Tax					
OCIF					
Financing					
Development Charges					
User Fees					
Other (Boundary Road)	\$ 202,500.00				
<b>Total</b>	<b>\$ 405,000.00</b>	\$ -	\$ -	\$ -	\$ -
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi	_____				
Submitted By					
Nov. 2020	_____				
Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

Sheet #

PUBLIC WORKS CAPITAL PROJECT DETAIL SHEET					
Department:	Roads				
Project Name:	Sixth Line Box Culvert Replacement				
Asset Name:		Asset ID's:			
Project Category:	Roads	G.L. Acct: 01-3200-			
Project Department Priority:					
Project Description:	Replace existing non-OSIM Box Culvert on Sixth Line Eramosa.				
Project Justification:	An existing non-OSIM (<3.0 span) box culvert on Sixth Line Eramosa is failing. The structure is not subject to biannual bridge inspections, but was noticed by staff and investigated. Considered critical since Sixth Line is a dead end road north of Highway 7 and would leave a section of the road inaccessible.				
CAPITAL PROJECT COSTING AND FUNDING					
<b>Costs</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Capital Purchases	\$ 100,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees	\$ 15,000.00				
Geo Technical Fees					
Legal Fees					
Contingency	\$ 10,000.00				
<b>Total</b>	<b>\$ 125,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Transfer from Reserve A/C #	\$ 125,000.00				
Taxation					
Gas Tax					
OCIF					
Financing					
Development Charges					
User Fees					
Other (Boundary Road)					
<b>Total</b>	<b>\$ 125,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi	_____				
Submitted By					
Nov. 2020	_____				
Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Roads				
Project Name:	Backhoe (rubber tire) Replacement				
Asset Name:	Unit 307	Asset ID:			
Project Category:	Roads	G.L. Acct: 01-3200-			
Project Department Priority:	High				
Project Description:	Life cycle replacement of hot mix transporter.				
Project Justification:	Rubber tire backhoe Unit 307 was purchased in 2005. As per the Fleet Replacement Policy, the ESL for a backhoe is 12 years. The backhoe is critical for year round maintenance operations. Annual maintenance costs increasing in order to keep equipment operating safely.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$170,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$170,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$170,000.00				
Taxation					
Financing					
Development Charges					
User Fees					
Other					
<b>Total</b>	<b>\$170,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi	_____				
Submitted By	_____				
Nov. 2020	_____				
Date Prepared	_____				

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Roads				
Project Name:	Fleet Vehicle Replacement				
Asset Name:	Unit 121	Asset ID:			
Project Category:	Roads	G.L. Acct: 01-3200-			
Project Department Priority:	High				
Project Description:	Life cycle replacement of public works fleet vehicle (pick up).				
Project Justification:	Unit 121 is a 2011 model year Crew Cab Pick up with over 260,000 km. As of 2021 the unit will be over the Ministry of Transportation general life expectancy of 8 years used for the Township Fleet Replacement Policy (COR-0114). Mileage on the unit exceeds policy milage of 200,000 km.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 50,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 50,000.00				
Taxation					
Gas Tax					
OCIF					
Financing					
Development Charges					
User Fees					
Other					
<b>Total</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi	_____				
Submitted By					
Nov. 2020	_____				
Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Roads				
Project Name:	New Fleet Vehicle				
Asset Name:	to be assigned	Asset ID:			
Project Category:	Roads	G.L. Acct:			01-3200-
Project Department Priority:	High				
Project Description:	New public works fleet vehicle.				
Project Justification:	The need for an additional fleet vehicle was identified through the 2018 Development Charges Background Study. This vehicle is to be added to existing fleet in order to maintain existing level of service in terms of per capita vehicles to maintain services. Previously approved in the 2020 budget however not purchased due to COVID-19 impacts.				
CAPITAL PROJECT COSTING AND FUNDING					
<b>Costs</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Capital Purchases	\$ 38,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 38,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Transfer from Reserve					
Taxation					
Gas Tax					
OCIF					
Financing					
Development Charges	\$ 38,000.00				
User Fees					
Other					
<b>Total</b>	<b>\$ 38,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi	_____				
Submitted By					
Nov. 2020	_____				
Date Prepared					

### Department: Environmental - Water and Waste Water

#### CORE SERVICES:

- Responsible for the supply and distribution of safe drinking water, wastewater collection systems, wastewater primary treatment facilities, pumping stations, and water storage facilities, all in accordance with Ministry of Environment Certificates of Approval, Drinking Water Works Permit and Municipal Drinking Water License requirements. This includes the administration of the Drinking Water Management Plan, mandatory monitoring, daily inspections/confirmation and calibration of process equipment, the collection/analysis of over 900 water/wastewater samples per year and the maintenance of all facility/process equipment through a comprehensive maintenance management system.
- Carry out routine maintenance of water and collection systems including water/sanitary main flushing, swabbing, water and sanitary service replacements, emergency repairs, storage inspection/cleaning, sanitary service blockage/service calls, service locates, as well as valve and hydrant programs.
- Responsible for monthly/quarterly meter readings including inspection, service and replacement of over 1,800 service connections. The inspection, sealing and remote read configuration of new water meter installations.
- Respond to resident requests and emergency situations.
- Develop, maintain and coordinate the use of the Township's water and wastewater systems computer models that are used in conjunction with design assignments, project management and infrastructure network analysis. Software licensing agreements related to Computer Maintenance Management System and SCADA alarm handling.

#### BUDGET HIGHLIGHTS:

##### OPERATING BUDGET:

Budget changes in the water and wastewater administration operating expenses include increases in budgeted spending over 2020 relate specifically to the cost of hydro, insurance, and anticipated increase in wastewater treatment costs to the City of Guelph.

##### CAPITAL PROJECTS:

The 2021 Water Wastewater Department capital budget includes projects totalling \$955,000 and \$62,000, respectively.

The project summary for water includes SCADA upgrades, a second watermain connection across the railway, watermain replacement on a portion of Alma Street and servicing tunnel improvements at the grade level rail crossing on Main Street North.

The capital budget for wastewater consists piping upgrades at Ridge Road Sewage Pumping Station and continued sanitary inflow investigations through smoke testing.



Township of Guelph/Eramosa  
2021 Budget Change Summary

Environmental Services	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ 2,812,973.00	\$ 2,864,786.00	\$ 51,813.00
Taxation - Other	\$ 20,650.00	\$ 20,650.00	\$ -
Penalty & Interest	\$ 14,233.00	\$ 14,528.00	\$ 295.00
Other (Misc)	\$ 42,500.00	\$ 42,830.00	\$ 330.00
Grants	\$ -	\$ -	\$ -
Long Term Debt Financing	\$ -	\$ -	\$ -
Transfer From Reserves	\$ 827,293.00	\$ 657,000.00	\$ (170,293.00)
Transfer From Development Charges	\$ 1,086,205.00	\$ 557,248.00	\$ (528,957.00)
<b>Total Revenue</b>	<b>\$ 4,803,854.00</b>	<b>\$ 4,157,042.00</b>	<b>\$ (646,812.00)</b>
<b>Expenditures</b>			
Operating Costs	\$ 1,318,058.00	\$ 1,321,414.00	\$ 3,356.00
Debt Charges (Principal and Interest)	\$ 239,333.00	\$ 240,376.00	\$ 1,043.00
Salaries and Benefits	\$ 768,572.00	\$ 775,517.00	\$ 6,945.00
Transfers To Reserves	\$ 982,621.00	\$ 807,465.00	\$ (175,156.00)
<b>Total Expenditures</b>	<b>\$ 3,308,584.00</b>	<b>\$ 3,144,772.00</b>	<b>\$ (163,812.00)</b>
<b>Capital Expenditures</b>	<b>\$ 1,500,000.00</b>	<b>\$ 1,017,000.00</b>	<b>\$ (483,000.00)</b>
<b>Total Operating and Capital Expenditures</b>	<b>\$ 4,808,584.00</b>	<b>\$ 4,161,772.00</b>	<b>\$ (646,812.00)</b>
<b>Total Revenue Less Expenditure</b>	<b>\$ 4,730.00</b>	<b>\$ 4,730.00</b>	<b>\$ -</b>

# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-4???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Fund: 01 General</b>					
<b>4101 Water Combined Services</b>					
<b>Revenue</b>					
01-4101-3040	Penalty and Interest	-9,500.00	-19,001.92	-9,700.00	
01-4101-3125	Miscellaneous Revenue	-15,000.00	-28,766.95	-15,300.00	
01-4101-3130	Financing	0.00	0.00		
01-4101-3150	Grants	0.00	0.00		
01-4101-3405	Water Meters	-30,000.00	-22,200.00	-14,400.00	
01-4101-3410	Meter Maintenance Charges	-274,092.00	-239,469.15	-315,745.00	
01-4101-3415	Water Charges - Rockwood	-876,761.00	-799,089.53	-885,510.00	
01-4101-3420	Water Charges - Former Guelph	-179,947.00	-181,455.48	-163,195.00	
01-4101-3800	Deferred Capital Financing	0.00	0.00		
01-4101-3900	Transfer from Reserves	-671,888.00	-252,300.44	-625,000.00	
01-4101-3920	Transfer from Development Ch	-860,000.00	-530,000.00	-330,000.00	
01-4101-3990	Gain on Disposal of Tangible C	0.00	0.00		
<b>Total Revenue</b>		<b>-2,917,188.00</b>	<b>-2,072,283.47</b>	<b>-2,358,850.00</b>	
<b>Expense</b>					
01-4101-4005	Advertising	1,200.00	733.69	2,000.00	
01-4101-4035	Communications	9,500.00	7,871.94	10,000.00	
01-4101-4042	Conservation Initiatives	1,000.00	375.00	1,000.00	
01-4101-4045	Debenture Payments	43,128.00	43,128.00	43,128.00	
01-4101-4075	Fees - Audit	4,000.00	4,515.60	4,000.00	
01-4101-4080	Fees - Engineering	41,000.00	37,357.07	40,000.00	
01-4101-4090	Fees - Legal	500.00	0.00	500.00	
01-4101-4110	Fleet	12,000.00	11,085.77	12,000.00	
01-4101-4140	Grounds Maintenance	3,000.00	40.66	2,000.00	
01-4101-4150	Heating	2,000.00	440.48	2,000.00	
01-4101-4160	Hydro	55,000.00	43,797.11	70,000.00	
01-4101-4165	Insurance	45,800.00	42,179.31	51,096.00	
01-4101-4200	Licenses	1,000.00	755.00	1,000.00	
01-4101-4210	Locates	500.00	142.83	500.00	
01-4101-4220	Memberships and Dues	1,500.00	694.72	1,600.00	
01-4101-4230	Meter Repairs	1,000.00	0.00	1,000.00	
01-4101-4245	Contracted Services	45,000.00	39,819.13	52,000.00	
01-4101-4285	Postage & Shipping	14,000.00	9,912.81	14,000.00	
01-4101-4300	Property Taxes	0.00	0.00	8,422.00	
01-4101-4305	Repairs & Maint - Buildings	5,000.00	6,874.35	6,000.00	
01-4101-4310	Repairs & Maint - Equipment	65,000.00	45,115.99	32,000.00	
01-4101-4317	Repairs & Maint - Water/WW W	31,000.00	28,579.61	31,000.00	
01-4101-4320	Safety	3,100.00	1,031.28	3,000.00	
01-4101-4350	Salaries and Wages	391,000.00	352,270.00	396,975.00	
01-4101-4355	Salaries Benefits	125,000.00	100,337.95	125,000.00	
01-4101-4405	Seminars & Training	10,000.00	6,385.64	10,000.00	
01-4101-4415	Service Agreements	7,500.00	7,412.02	6,000.00	
01-4101-4430	Supplies and Services	52,000.00	43,942.79	60,000.00	
01-4101-4450	Telephone	4,000.00	2,610.32	3,200.00	
01-4101-4460	Uniforms	2,500.00	1,665.04	2,500.00	
01-4101-4470	Water Meter Stock	60,000.00	18,192.14	24,400.00	

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-4???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-4101-4510	Transfer to Capital Reserve	73,794.00	52,139.64	125,327.00	
01-4101-4530	Transfer to Life Cycling Res	119,562.00	26,712.75	221,318.00	
01-4101-4540	Transfers to Reserves	200,368.00	81,445.00	24,644.00	
01-4101-4590	Loss on Disposal of Tangible C	0.00	0.00		
01-4101-4595	Amortization Expense	0.00	0.00		
01-4101-4599	Indirect Costs Transfer	16,236.00	16,236.00	16,240.00	
<b>Total Expense</b>		<b>1,447,188.00</b>	<b>1,033,799.64</b>	<b>1,403,850.00</b>	
<b>Total 4101 Water Combined Services</b>		<b>-1,470,000.00</b>	<b>-1,038,483.83</b>	<b>-955,000.00</b>	
<b>4120 Capital Expenditures - Water</b>					
<b>Expense</b>					
01-4120-8006	Capital - Water/Wastewater Ra	37,000.00	33,175.59		
01-4120-8011	Capital - Vehicle Replacement	0.00	0.00		
01-4120-8017	Capital - SCADA Remote Data	100,000.00	77,428.79		
01-4120-8018	Capital - New Rockwood Well 2	0.00	0.00		
01-4120-8019	Capital - New Pumping Milne P	530,000.00	671,732.51		
01-4120-8020	Capital - Watermain - River Cro	0.00	0.00		
01-4120-8021	Capital - Meter Replacements F	0.00	0.00		
01-4120-8022	Capital - Meter Replacements F	0.00	0.00		
01-4120-8028	Capital - Station Street Standby	0.00	0.00		
01-4120-8037	Capital - Infrastructure Conditio	0.00	0.00		
01-4120-8038	Capital - Financial Plan Water L	0.00	0.00		
01-4120-8041	Capital - Operational Facility	0.00	0.00		
01-4120-8042	Capital - Water/Wastewater Fle	43,000.00	44,555.90		
01-4120-8045	Capital - Station St GUDI Revie	25,000.00	0.00		
01-4120-8046	Capital - Valley Rd Richardson	0.00	0.00		
01-4120-8047	Capital - Bernardi Pumphouse (	0.00	0.00		
01-4120-8048	Capital - Cross Creek Pump Hc	0.00	0.00		
01-4120-8049	Capital - Dump Trailer	0.00	0.00		
01-4120-8050	Capaital - Watermain Rail Cros	430,000.00	0.00		
01-4120-8051	Capital - David Masson Park W	80,000.00	66,130.82		
01-4120-8052	Capital - Bedford Road Waterm	0.00	0.00		
01-4120-8053	Capital - Harris Street Waterma	0.00	0.00		
01-4120-8054	Capital - Alma Street Watermai	225,000.00	2,777.65		
01-4120-8055	Capital - Equipment Replaceme	0.00	0.00		
01-4120-8056	Capital - Equipment Replaceme	0.00	0.00		
01-4120-8057	Capital - Water Standpipe Mixe	0.00	0.00		
01-4120-9999	Capital	0.00	0.00	955,000.00	
<b>Total Expense</b>		<b>1,470,000.00</b>	<b>895,801.26</b>	<b>955,000.00</b>	
<b>Total 4120 Capital Expenditures - Water</b>		<b>1,470,000.00</b>	<b>895,801.26</b>	<b>955,000.00</b>	
<b>4201 Rockwood</b>					
<b>Revenue</b>					
01-4201-3040	Penalty and Interest	-4,733.00	0.00	-4,828.00	
01-4201-3125	Miscellaneous Revenue	-1,500.00	-14,200.00	-1,530.00	
01-4201-3130	Financing	0.00	0.00		
01-4201-3450	Sewer Charges	-1,415,959.00	-1,299,874.29	-1,449,253.00	
01-4201-3800	Deferred Capital Financing	0.00	0.00		
01-4201-3900	Transfer from Reserves	-155,405.00	-193,243.91	-32,000.00	
01-4201-3920	Transfer from Development Ch	-226,205.00	0.00	-227,248.00	
01-4201-3990	Gain on Disposal of Tangible C	0.00	0.00		

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-4???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Total Revenue</b>		-1,803,802.00	-1,507,318.20	-1,714,859.00	
<b>Expense</b>					
01-4201-4035	Communications	4,000.00	3,723.84	4,000.00	
01-4201-4042	Conservation Initiatives	1,000.00	0.00	1,000.00	
01-4201-4045	Debenture Payments	196,205.00	196,205.50	197,248.00	
01-4201-4080	Fees - Engineering	11,000.00	8,452.29	11,000.00	
01-4201-4090	Fees - Legal	500.00	0.00	500.00	
01-4201-4100	Fees - Professional - Other	0.00	0.00		
01-4201-4110	Fleet	5,000.00	2,993.54	5,000.00	
01-4201-4140	Grounds Maintenance	3,000.00	0.00	2,000.00	
01-4201-4150	Heating	1,500.00	226.08	1,000.00	
01-4201-4160	Hydro	41,000.00	31,189.24	46,000.00	
01-4201-4165	Insurance	29,000.00	26,646.44	32,280.00	
01-4201-4170	Insurance Claims	0.00	0.00		
01-4201-4200	Licenses	500.00	0.00	500.00	
01-4201-4220	Memberships and Dues	1,000.00	0.00	1,000.00	
01-4201-4245	Contracted Services	4,000.00	2,784.80	3,500.00	
01-4201-4300	Property Taxes	0.00	0.00	6,996.00	
01-4201-4305	Repairs & Maint - Building	4,000.00	1,659.47	4,000.00	
01-4201-4310	Repairs & Maint - Equipment	33,000.00	44,749.61	33,000.00	
01-4201-4317	Repairs & Maint - Water/WW W	31,000.00	2,830.97	30,000.00	
01-4201-4320	Safety	1,500.00	490.99	1,500.00	
01-4201-4350	Salaries and Wages	194,055.00	127,895.39	195,025.00	
01-4201-4355	Salaries Benefits	58,517.00	40,022.09	58,517.00	
01-4201-4405	Seminars and Training	4,000.00	0.00	4,000.00	
01-4201-4415	Service Agreements	2,000.00	0.00	1,000.00	
01-4201-4430	Supplies and Services	50,000.00	82,518.57	55,000.00	
01-4201-4450	Telephone	0.00	0.00		
01-4201-4460	Uniforms	700.00	0.00	700.00	
01-4201-4475	WW Treatment City of Guelph	536,039.00	460,736.60	550,000.00	
01-4201-4510	Transfer to Capital Reserve	144,496.00	144,496.00	176,524.00	
01-4201-4530	Transfer to Life Cycling Res	155,405.00	155,405.00	200,000.00	
01-4201-4540	Transfers to Reserves	244,932.00	244,932.00	15,119.00	
01-4201-4550	Transfer to Unfunded Capital	0.00	0.00		
01-4201-4590	Loss on Disposal of Tangible C	0.00	0.00		
01-4201-4595	Amortization Expense	0.00	0.00		
01-4201-4599	Indirect Costs Transfer	16,453.00	16,453.00	16,450.00	
<b>Total Expense</b>		1,773,802.00	1,594,411.42	1,652,859.00	
<b>Total 4201 Rockwood</b>		-30,000.00	87,093.22	-62,000.00	
<b>4202 Gazer Mooney</b>					
<b>Revenue</b>					
01-4202-3125	Miscellaneous Revenue	-3,500.00	0.00	-3,500.00	
01-4202-3450	Sewer Charges	-23,414.00	-23,414.38	-23,883.00	
01-4202-3900	Transfer from Reserves	0.00	0.00		
<b>Total Revenue</b>		-26,914.00	-23,414.38	-27,383.00	

# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-4???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Expense</b>					
01-4202-4080	Fees - Engineering	0.00	0.00		
01-4202-4090	Fees - Legal	0.00	0.00		
01-4202-4160	Hydro	3,500.00	1,864.14	3,500.00	
01-4202-4305	Repairs & Maint - Building	0.00	0.00		
01-4202-4310	Repairs & Maint - Equipment	0.00	0.00		
01-4202-4317	Repairs & Maint - Water/WW M	0.00	0.00		
01-4202-4415	Service Agreements	0.00	0.00		
01-4202-4540	Transfers to Reserves	23,414.00	23,414.38	23,883.00	
<b>Total Expense</b>		<b>26,914.00</b>	<b>25,278.52</b>	<b>27,383.00</b>	
<b>Total 4202 Gazer Mooney</b>		<b>0.00</b>	<b>1,864.14</b>		
<b>4220 Capital Expenditures - Waste Water</b>					
<b>Expense</b>					
01-4220-8041	Capital - Operational Space	0.00	0.00		
01-4220-8521	Capital - Alma Street Pretreatm	0.00	0.00		
01-4220-8523	Capital - Lou's Blvd SPS Pump	0.00	398.78		
01-4220-8526	Capital - Infrastructure Conditio	0.00	0.00		
01-4220-8528	Capital - Alma St Trunk Sewer l	0.00	0.00		
01-4220-8532	Capital - Scada Communicator	0.00	0.00		
01-4220-8533	Capital - SCADA Study	0.00	0.00		
01-4220-8534	Capital - Lou's Blvd SPS Upgra	0.00	37,838.91		
01-4220-8535	Capital - Ridge Road SPS (Dies	0.00	0.00		
01-4220-8536	Capital - Dump Trailer	0.00	0.00		
01-4220-8537	Capital - Ridge Road SPS Elect	0.00	0.00		
01-4220-8538	Capital - Sanitary Inflow Investiq	30,000.00	0.00		
01-4220-9999	Capital	0.00	0.00	62,000.00	
<b>Total Expense</b>		<b>30,000.00</b>	<b>38,237.69</b>	<b>62,000.00</b>	
<b>Total 4220 Capital Expenditures - Waste Water</b>		<b>30,000.00</b>	<b>38,237.69</b>	<b>62,000.00</b>	
<b>4300 Garbage</b>					
<b>Revenue</b>					
01-4300-3475	Garbage User Fees	-12,500.00	-3,100.00	-12,500.00	
01-4300-3480	Composters	-300.00	0.00	-300.00	
<b>Total Revenue</b>		<b>-12,800.00</b>	<b>-3,100.00</b>	<b>-12,800.00</b>	
<b>Expense</b>					
01-4300-4115	Garbage Bags	12,800.00	2,807.54	12,800.00	
<b>Total Expense</b>		<b>12,800.00</b>	<b>2,807.54</b>	<b>12,800.00</b>	
<b>Total 4300 Garbage</b>		<b>0.00</b>	<b>-292.46</b>		
<b>4400 Source Water Protection</b>					
<b>Revenue</b>					
01-4400-3125	Miscellaneous Revenue	-22,500.00	0.00	-22,500.00	
01-4400-3150	Grants	0.00	0.00		
01-4400-3225	Tax Rev - Septic Inspection Fee	-20,650.00	-20,650.00	-20,650.00	

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-4???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-4400-3900	Transfer from Reserves	0.00	0.00		
<b>Total Revenue</b>		<b>-43,150.00</b>	<b>-20,650.00</b>	<b>-43,150.00</b>	
<b>Expense</b>					
01-4400-4245	Contracted Services	27,230.00	19,441.99	27,230.00	
01-4400-4430	Supplies and Services	0.00	0.00		
01-4400-4540	Transfer to Reserves	20,650.00	20,650.00	20,650.00	
<b>Total Expense</b>		<b>47,880.00</b>	<b>40,091.99</b>	<b>47,880.00</b>	
<b>Total 4400 Source Water Protection</b>		<b>4,730.00</b>	<b>19,441.99</b>	<b>4,730.00</b>	



**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-4???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-4101	Water Combined Services	-1,470,000.00	-1,038,483.83	-955,000.00	
01-4120	Capital Expenditures - Water	1,470,000.00	895,801.26	955,000.00	
01-4201	Rockwood	-30,000.00	87,093.22	-62,000.00	
01-4202	Gazer Mooney	0.00	1,864.14		
01-4220	Capital Expenditures - Waste Water	30,000.00	38,237.69	62,000.00	
01-4300	Garbage	0.00	-292.46		
01-4400	Source Water Protection	4,730.00	19,441.99	4,730.00	
<b>Total Revenues:</b>		<b>-4,803,854.00</b>	<b>-3,626,766.05</b>	<b>-4,157,042.00</b>	
<b>Total Expenses:</b>		<b>4,808,584.00</b>	<b>3,630,428.06</b>	<b>4,161,772.00</b>	
<b>Report Net:</b>		<b>4,730.00</b>	<b>3,662.01</b>	<b>4,730.00</b>	

TOWNSHIP OF GUELPH/ERAMOSA

2021

CAPITAL FORECAST

Township of Guelph/Eramosa - Water 2021 Capital Expenditures		SOURCE OF FINANCING						
	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	WATER RESERVES	WASTEWATER RESERVES	DEBENTURE	OTHER	
Capital - SCADA Upgrades 01-4120-8017	\$ 100,000.00			\$ 100,000.00				
Capital - Catherine Street Railway Watermain Crossing Connection 01-4120-	\$ 430,000.00		\$ 330,000.00	\$ 100,000.00				
Capital - Alma Street Watermain Replacement - Pasmore to Inkerman 01-4120-	\$ 225,000.00			\$ 225,000.00				
Capital - Wellington Road 27 Railway Crossing Servicing Improvements 01-4120-	\$ 200,000.00			\$ 100,000.00	\$ 100,000.00			
<b>Total</b>	<b>\$ 955,000.00</b>	<b>\$ -</b>	<b>\$ 330,000.00</b>	<b>\$ 525,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Water/Wastewater				
Project Name:	SCADA Upgrades				
Asset Name:		G.L. Acct: 01-4120- 8017			
Project Category:	Water & Wastewater (Combined)	01-4220-8533			
Project Department Priority:	High				
Project Description:	SCADA control replacements and upgrades.				
Project Justification:	Implementation of SCADA study to replace and upgrade aging components. 2019 was the first of a multi-year implementation. Water facility upgrades continue in 2021.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2019	2020	2021	2022	2023
Capital Purchases	\$ 65,000.00	\$ 70,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees	\$ 35,000.00	\$ 30,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>
Funding					
Transfer from Water Reserve	\$ 60,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	
Transfer from Wastewater Reserve	\$ 40,000.00				\$ 100,000.00
Financing					
Development Charges					
User Fees					
Other					
<b>Total</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 100,000.00</b>
NET OPERATING COSTS					
Estimated Completion Date:	2024				
New Operating costs per year:					
Amount:					
<hr/> Harry Niemi Submitted By					
<hr/> Nov. 2018 Updated Nov. 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Water				
Project Name:	Catherine Street Railway Watermain Crossing				
Asset Name:		Asset ID:			
Project Category:	Water	G.L. Acct 01-4120-8050			
Project Department Priority:	High				
Project Description:	Design and construction of watermain from Catherine Street crossing railway to north side of Rockwood.				
Project Justification:	The Rockwood area north of the railway has one watermain connection across the railway. No storage or wells are located north of the tracks. A second connection is warranted to provide redundancy for the provision of water given the development occurring north of the tracks. According this project is included in the 2018 Development Charges Background Study.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 365,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees	\$ 35,000.00				
Geo Technical Fees					
Legal Fees					
Contingency	\$ 30,000.00				
<b>Total</b>	<b>\$ 430,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 100,000.00				
Taxation					
Grants					
Financing					
Development Charges	\$ 330,000.00		\$ -		
User Fees					
Other					
<b>Total</b>	<b>\$ 430,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2022				
New Operating costs per year:					
Amount:					
Harry Niemi	_____				
Submitted By					
Nov. 2020	_____				
Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL	
Department:	Public Works - Water
Project Name:	Alma Street Watermain Replacement
Asset Name:	Asset ID:
Project Category:	Water G.L. Acct: 01-4120-8054
Project Department Priority:	High
Project Description:	Replacement of Watermain along Alma Street between Fall Sreet and Inkerman Street coordinated with highway work associated with Commercial Development
Project Justification:	Watermain on Alma Street is original installed in early 1970's by MOE when Rockwood was serviced. Several residential services have been capped as houses have been demolished in advance of commercial development. Highway reconstruction work is required as part of commercial development. Coordinating the watermain replacement with commercial highway project saves significant costs in terms of restoration work.

CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 200,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees	\$ 25,000.00				
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 225,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 225,000.00				
Taxation					
Grants					
Financing					
Development Charges			\$ -		
User Fees					
Other					
<b>Total</b>	<b>\$ 225,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

NET OPERATING COSTS	
Estimated Completion Date:	2022
New Operating costs per year:	
Amount:	
Harry Niemi	_____
Submitted By	
Nov. 2020	_____
Date Prepared	

**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Water				
Project Name:	Wellington Road 27 Railway Crossing Servicing Improvement				
Asset Name:		Asset ID:			
Project Category:	Water & Wastewater	G.L. Acct. 01-4120-8050			
Project Department Priority:	High				
Project Description:	Extension of the servicing tunnel or carrier pipe under the railway crossing on Wellington Road 27 (Main Street North) to accommodate track twinning.				
Project Justification:	Metrolinx is proposing to twin the existing single track across Wellington Road 27. Watermain and sanitary sewer currently cross under the track in a concrete tunnel. The existing tunnel is not long enough to accommodate the second track. The tunnel needs to be extended and/or replaced to support the additional track and protect the services from rail impacts.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 200,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 200,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from Reserve	\$ 200,000.00				
Taxation					
Grants					
Financing					
Development Charges			\$ -		
User Fees					
Other					
<b>Total</b>	<b>\$ 200,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2022				
New Operating costs per year:					
Amount:					
<hr/> Harry Niemi Submitted By					
<hr/> Nov. 2020 Date Prepared					



TOWNSHIP OF GUELPH/ERAMOSA  
2021  
CAPITAL FORECAST

Township of Guelph/Eramosa - Waste Water 2021 Capital Expenditures		SOURCE OF FINANCING						
	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER	
Ridge Road Sewage Pumping Station Pipining Replacement	\$ 32,000.00			\$ 32,000.00				
Smoke Testing	\$ 30,000.00		\$ 30,000.00					
<b>Total</b>	<b>\$ 62,000.00</b>	<b>\$ -</b>	<b>\$ 30,000.00</b>	<b>\$ 32,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Wastewater				
Project Name:	Ridge Road SPS - Piping Replacement				
Asset Name:	Ridge Road Sewage Pump Station	Asset ID:			
Project Category:	Wastewater	G.L. Acct: 01-4220-			
Project Department Priority:	High				
Project Description:	Replace internal piping in Ridge Road Sewage Pumping Station.				
Project Justification:	Internal piping is showing signs of deterioration. A valve replacement in 2020 identified significant interior wear in the piping. Full replacement of internal piping is required.				
CAPITAL PROJECT COSTING AND FUNDING					
<b>Costs</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Capital Purchases	\$ 32,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 32,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Transfer from Reserve	\$ 32,000.00				
Taxation					
Grants					
Financing					
Development Charges			\$ -		
User Fees					
Other					
<b>Total</b>	<b>\$ 32,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi Submitted By					
Nov. 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Public Works - Wastewater				
Project Name:	Sanitary Inflow Investigation				
Asset Name:	Sanitary Sewers	Asset ID:			
Project Category:	Wastewater	G.L. Acct: 01-4220-			
Project Department Priority:	High				
Project Description:	Sanitary inflow investigation by smoke testing in Rockwood.				
Project Justification:	Significant inflow occurs into the sanitary collection system which impacts treatment costs to the City and also impacts capacity available for development. Continued program to identify potential inflow sources. Smoke testing is a simple way of identifying connection to the sanitary system.				
CAPITAL PROJECT COSTING AND FUNDING					
<b>Costs</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Capital Purchases	\$ 30,000.00				
Sub-Contracting/Equipment Rental					
Engineering/Survey Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 30,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Transfer from Reserve					
Taxation					
Grants					
Financing					
Development Charges	\$ 30,000.00		\$ -		
User Fees					
Other					
<b>Total</b>	<b>\$ 30,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:					
Amount:					
Harry Niemi					
Submitted By					
Nov. 2020					
Date Prepared					

### **DEPARTMENT: Parks and Recreation**

#### **CORE SERVICES:**

- Encourage community involvement in recreation, healthy active living and sport and cultural pursuits that supports the wellbeing of individuals, strengthens communities and encourages volunteer engagement and participation for all ages.
- Provide programs and leisure services such as fitness, sports, and older adult programming, in collaboration with individuals, groups and partners.
- Schedule and administer the use of all recreational facilities, sports fields, outdoor ice rinks, community halls, splash pad, community parks and cemeteries.
- Plan, develop, maintain and operate parks, open spaces, facilities and Cemeteries.
- Promote departmental and community programs, services and related information.
- Administer Parks & Recreation related leases and agreements.
- Plan, design and develop neighbourhood and community parks and related amenities.
- Coordinate all maintenance and services of Township owned buildings.

Township of Guelph/Eramosa  
2021 Budget Change Summary

Parks and Recreation	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ 684,728.00	\$ 517,600.00	\$ (167,128.00)
Taxation - Other	\$ -	\$ -	\$ -
Penalty & Interest	\$ -	\$ -	\$ -
Other (Misc)	\$ 90,600.00	\$ 85,850.00	\$ (4,750.00)
Grants	\$ 48,716.00	\$ 42,700.00	\$ (6,016.00)
Long Term Debt Financing			
Transfer From Reserves	\$ 199,900.00	\$ 480,500.00	\$ 280,600.00
Transfer From Development Charges	\$ 1,388,883.00	\$ -	\$ (1,388,883.00)
<b>Total Revenue</b>	<b>\$ 2,412,827.00</b>	<b>\$ 1,126,650.00</b>	<b>\$ (1,286,177.00)</b>
<b>Expenditures</b>			
Operating Costs	\$ 660,456.00	\$ 658,066.00	\$ (2,390.00)
Debt Charges (Principal and Interest)	\$ 1,420,956.00	\$ 32,073.00	\$ (1,388,883.00)
Salaries and Benefits	\$ 1,148,749.00	\$ 1,163,759.00	\$ 15,010.00
Transfers To Reserves	\$ 276,160.00	\$ 269,660.00	\$ (6,500.00)
<b>Total Expenditures</b>	<b>\$ 3,506,321.00</b>	<b>\$ 2,123,558.00</b>	<b>\$ (1,382,763.00)</b>
<b>Capital Expenditures</b>	<b>\$ 199,900.00</b>	<b>\$ 300,500.00</b>	<b>\$ 100,600.00</b>
<b>Total Operating and Capital Expenditures</b>	<b>\$ 3,706,221.00</b>	<b>\$ 2,424,058.00</b>	<b>\$ (1,282,163.00)</b>
<b>Total Revenue Less Expenditure</b>	<b>\$ 1,293,394.00</b>	<b>\$ 1,297,408.00</b>	<b>\$ 4,014.00</b>



# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Fund: 01 General</b>					
<b>6101 Rockwood Town Hall</b>					
<b>Revenue</b>					
01-6101-3150	Grants	0.00	0.00		
01-6101-3600	Rental Income	-18,259.00	-15,676.06	-18,352.00	
01-6101-3900	Transfer from Reserves	0.00	0.00		
<b>Total Revenue</b>		<b>-18,259.00</b>	<b>-15,676.06</b>	<b>-18,352.00</b>	
<b>Expense</b>					
01-6101-4090	Fees - Legal	0.00	0.00		
01-6101-4150	Heating	0.00	0.00		
01-6101-4160	Hydro	0.00	0.00		
01-6101-4165	Insurance	670.00	617.14	748.00	
01-6101-4305	Repairs & Maint - Building	2,750.00	2,537.45	2,750.00	
01-6101-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6101-4410	Security Monitoring	510.00	399.50	510.00	
01-6101-4430	Supplies and Services	560.00	737.57	560.00	
01-6101-4450	Telephone	0.00	0.00		
01-6101-4540	Transfers to Reserves	5,500.00	5,500.00	5,500.00	
<b>Total Expense</b>		<b>9,990.00</b>	<b>9,791.66</b>	<b>10,068.00</b>	
<b>Total 6101 Rockwood Town Hall</b>		<b>-8,269.00</b>	<b>-5,884.40</b>	<b>-8,284.00</b>	
<b>6103 Rockmosa</b>					
<b>Revenue</b>					
01-6103-3125	Miscellaneous Revenue	0.00	203.50		
01-6103-3150	Grants	0.00	0.00		
01-6103-3600	Rental Income	-22,000.00	-7,640.75	-10,000.00	
01-6103-3640	Programming	-15,500.00	-7,579.23	-16,000.00	
01-6103-3900	Transfer from Reserves	0.00	0.00		
<b>Total Revenue</b>		<b>-37,500.00</b>	<b>-15,016.48</b>	<b>-26,000.00</b>	
<b>Expense</b>					
01-6103-4005	Advertising	3,100.00	2,074.92	1,000.00	
01-6103-4030	Cleaning	11,300.00	2,110.00	4,000.00	
01-6103-4035	Communications	1,600.00	1,409.44	1,600.00	
01-6103-4120	Garbage Collection	0.00	0.00		
01-6103-4150	Heating	5,000.00	2,907.32	5,000.00	
01-6103-4160	Hydro	6,500.00	3,341.56	6,500.00	
01-6103-4165	Insurance	2,494.00	2,297.30	2,783.00	
01-6103-4175	Lease Payments	0.00	0.00		
01-6103-4300	Property Taxes	0.00	0.00		
01-6103-4305	Repairs & Maint - Building	11,500.00	11,904.72	11,500.00	
01-6103-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6103-4350	Salaries and Wages	12,626.00	183.71	10,085.00	
01-6103-4355	Salaries Benefits	1,875.00	30.03	1,514.00	
01-6103-4410	Security Monitoring	515.00	399.50	515.00	
01-6103-4415	Service Agreements	4,000.00	3,394.52	4,000.00	
01-6103-4430	Supplies and Services	8,000.00	6,758.61	8,000.00	



**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-6103-4450	Telephone	0.00	0.00		
01-6103-4463	Utilities	800.00	333.52	800.00	
01-6103-4540	Transfers to Reserves	24,500.00	24,500.00	24,500.00	
<b>Total Expense</b>		<b>93,810.00</b>	<b>61,645.15</b>	<b>81,797.00</b>	
<b>Total 6103 Rockmosa</b>		<b>56,310.00</b>	<b>46,628.67</b>	<b>55,797.00</b>	
<b>6104 Eden Mills Community Centre</b>					
<b>Expense</b>					
01-6104-4090	Fees - Legal	0.00	0.00		
01-6104-4165	Insurance	1,883.00	1,734.88	2,102.00	
01-6104-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6104-4485	Weekly Water Sampling	0.00	17.80		
<b>Total Expense</b>		<b>1,883.00</b>	<b>1,752.68</b>	<b>2,102.00</b>	
<b>Total 6104 Eden Mills Community Centre</b>		<b>1,883.00</b>	<b>1,752.68</b>	<b>2,102.00</b>	
<b>6105 Marden Community Centre</b>					
<b>Revenue</b>					
01-6105-3125	Miscellaneous Revenue	0.00	0.00		
01-6105-3600	Rental Income	-15,000.00	-6,975.11	-5,000.00	
01-6105-3640	Programming	0.00	0.00		
01-6105-3900	Transfer From Reserves	0.00	0.00	-6,000.00	
<b>Total Revenue</b>		<b>-15,000.00</b>	<b>-6,975.11</b>	<b>-11,000.00</b>	
<b>Expense</b>					
01-6105-4005	Advertising	2,000.00	1,815.35	1,000.00	
01-6105-4030	Cleaning	3,100.00	650.00	1,000.00	
01-6105-4045	Debenture Payments	0.00	0.00		
01-6105-4150	Heating	2,000.00	913.52	2,000.00	
01-6105-4160	Hydro	2,500.00	1,149.32	2,500.00	
01-6105-4165	Insurance	1,400.00	1,289.00	1,561.00	
01-6105-4305	Repairs & Maint - Building	3,200.00	2,376.14	3,200.00	
01-6105-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6105-4350	Salaries and Wages	0.00	0.00		
01-6105-4355	Salaries Benefits	0.00	0.00		
01-6105-4410	Security Monitoring	515.00	203.30	515.00	
01-6105-4430	Supplies and Services	3,300.00	1,463.42	3,300.00	
01-6105-4485	Weekly Water Sampling	570.00	355.13	570.00	
01-6105-4540	Transfers to Reserves	5,200.00	5,200.00	5,200.00	
<b>Total Expense</b>		<b>23,785.00</b>	<b>15,415.18</b>	<b>20,846.00</b>	
<b>Total 6105 Marden Community Centre</b>		<b>8,785.00</b>	<b>8,440.07</b>	<b>9,846.00</b>	
<b>6106 Marden Park House</b>					
<b>Revenue</b>					
01-6106-3600	Rental Income	-23,104.00	-21,128.00	-23,374.00	
01-6106-3900	Transfer From Reserves	0.00	0.00		

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Total Revenue</b>		-23,104.00	-21,128.00	-23,374.00	
<b>Expense</b>					
01-6106-4090	Fees - Legal	0.00	0.00		
01-6106-4165	Insurance	900.00	828.93	1,004.00	
01-6106-4300	Property Taxes	6,600.00	6,487.11	6,732.00	
01-6106-4305	Repairs & Maint - Building	3,500.00	1,034.99	3,500.00	
01-6106-4430	Supplies and Services	0.00	232.25		
01-6106-4485	Weekly Water Sampling	580.00	166.10	580.00	
01-6106-4540	Transfers to Reserves	5,500.00	5,500.00	5,500.00	
<b>Total Expense</b>		17,080.00	14,249.38	17,316.00	
<b>Total 6106 Marden Park House</b>		-6,024.00	-6,878.62	-6,058.00	
<b>6107 Rockwood Cemetery Chapel</b>					
<b>Revenue</b>					
01-6107-3600	Rental Income	-425.00	0.00	-425.00	
01-6107-3900	Transfer from Reserves	0.00	0.00		
<b>Total Revenue</b>		-425.00	0.00	-425.00	
<b>Expense</b>					
01-6107-4090	Fees - Legal	0.00	0.00		
01-6107-4160	Hydro	450.00	215.58	450.00	
01-6107-4165	Insurance	710.00	654.63	793.00	
01-6107-4305	Repairs & Maint - Building	1,000.00	209.94	1,000.00	
01-6107-4430	Supplies and Services	650.00	14.99	650.00	
01-6107-4540	Transfers to Reserves	2,600.00	2,600.00	2,600.00	
<b>Total Expense</b>		5,410.00	3,695.14	5,493.00	
<b>Total 6107 Rockwood Cemetery Chapel</b>		4,985.00	3,695.14	5,068.00	
<b>6108 Rockwood Library/Older Adult Centre</b>					
<b>Revenue</b>					
01-6108-3150	Grant	-6,016.00	0.00		
01-6108-3600	Rental Income	-76,978.00	-77,097.95	-78,749.00	
01-6108-3640	Programming	-12,000.00	-3,945.30	-6,000.00	
01-6108-3900	Transfer from Reserves	0.00	0.00	-12,000.00	
01-6108-3920	Transfer From Development Cf	0.00	0.00		
<b>Total Revenue</b>		-94,994.00	-81,043.25	-96,749.00	
<b>Expense</b>					
01-6108-4005	Advertising	4,500.00	766.00	3,000.00	
01-6108-4030	Cleaning	1,500.00	0.00	1,000.00	
01-6108-4035	Communications	1,900.00	1,866.51	1,900.00	
01-6108-4045	Debenture Payment	32,073.00	31,540.09	32,073.00	
01-6108-4150	Heating	3,100.00	1,664.87	3,100.00	
01-6108-4160	Hydro	4,500.00	2,269.45	4,500.00	

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-6108-4165	Insurance	2,257.00	2,287.17	2,771.00	
01-6108-4220	Memberships and Dues	2,483.00	0.00	1,000.00	
01-6108-4235	Mileage	0.00	0.00		
01-6108-4287	Programming	15,000.00	7,411.75	15,000.00	
01-6108-4305	Repairs & Maint - Building	3,000.00	3,207.20	3,000.00	
01-6108-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6108-4350	Salaries and Wages	0.00	0.00		
01-6108-4355	Salaries Benefits	0.00	0.00		
01-6108-4405	Seminars and Training	0.00	0.00		
01-6108-4410	Security Monitoring	530.00	494.00	530.00	
01-6108-4430	Supplies and Services	16,016.00	6,422.78	15,000.00	
01-6108-4450	Telephone	0.00	0.00		
01-6108-4463	Utilities	900.00	350.72	900.00	
01-6108-4540	Transfers to Reserves	6,350.00	6,350.00	6,350.00	
<b>Total Expense</b>		<b>94,109.00</b>	<b>64,630.54</b>	<b>90,124.00</b>	
<b>Total 6108 Rockwood Library/Older Adult Centre</b>		<b>-885.00</b>	<b>-16,412.71</b>	<b>-6,625.00</b>	
<b>6120 Capital Expenditures - P &amp; R Buildings</b>					
<b>Expense</b>					
01-6120-9044	Capital - Townhall Upgrades	0.00	0.00		
01-6120-9046	Capital - Rockmosa Basement	0.00	0.00		
01-6120-9047	Capital - Marden CC Soffit and	0.00	0.00		
01-6120-9048	Capital - Marden CC Sound Dai	0.00	0.00		
01-6120-9049	Capital - Rockmosa Rooftop HV	0.00	0.00		
01-6120-9050	Capital - Town Hall Roof Replac	0.00	0.00		
01-6120-9051	Capital - Rockwood Library Parl	0.00	0.00		
01-6120-9052	Capital - Marden Park House S	0.00	0.00		
01-6120-9999	Capital	0.00	0.00		
<b>Total Expense</b>		<b>0.00</b>	<b>0.00</b>		
<b>Total 6120 Capital Expenditures - P &amp; R Buildings</b>		<b>0.00</b>	<b>0.00</b>		
<b>6157 Royal Distributing Athletic Performance Centr</b>					
<b>Revenue</b>					
01-6157-3125	Miscellaneous Revenue	-4,100.00	-1,022.42		
01-6157-3600	Rental Income	-320,000.00	-102,162.40	-224,000.00	
01-6157-3625	Office Rental Income	-6,762.00	-4,549.72		
01-6157-3630	Track Revenue	-45,000.00	-26,590.80	-20,000.00	
01-6157-3640	Programming	-90,000.00	-37,593.68	-63,000.00	
01-6157-3900	Transfer from Reserves	0.00	0.00	-20,000.00	
01-6157-3910	Transfer from Park in Lieu	0.00	0.00		
01-6157-3920	Transfer from Development Ch	-1,388,883.00	-1,388,883.00		
<b>Total Revenue</b>		<b>-1,854,745.00</b>	<b>-1,560,802.02</b>	<b>-327,000.00</b>	
<b>Expense</b>					
01-6157-4005	Advertising	3,900.00	2,381.99	3,900.00	
01-6157-4035	Communications	3,500.00	1,630.68	3,500.00	
01-6157-4045	Debenture Payments	1,388,883.00	1,388,883.00		
01-6157-4090	Fees - Legal	0.00	0.00		

# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-6157-4150	Heating	8,400.00	4,056.77	8,400.00	
01-6157-4160	Hydro	52,000.00	23,536.69	45,000.00	
01-6157-4165	Insurance	30,340.00	27,950.64	33,859.00	
01-6157-4250	Office Equipment	0.00	0.00	6,000.00	
01-6157-4287	Programming	11,000.00	4,759.93	11,000.00	
01-6157-4305	Repairs & Maint - Building	15,000.00	13,243.71	15,000.00	
01-6157-4310	Repairs & Maint - Equipment	5,000.00	2,693.10	5,000.00	
01-6157-4350	Salaries and Wages	183,747.00	109,858.08	181,115.00	
01-6157-4355	Salaries Benefits	36,946.00	24,769.31	38,184.00	
01-6157-4410	Security Monitoring	517.00	545.37	517.00	
01-6157-4415	Service Agreements	10,000.00	3,050.00	10,000.00	
01-6157-4430	Supplies and services	15,000.00	17,091.93	15,000.00	
01-6157-4475	W/W Treatment	8,700.00	8,787.48	8,700.00	
01-6157-4485	Weekly Water Sampling	10,000.00	3,298.84	10,000.00	
01-6157-4540	Transfer to Reserves	35,000.00	37,389.36	35,000.00	
<b>Total Expense</b>		<b>1,817,933.00</b>	<b>1,673,926.88</b>	<b>430,175.00</b>	
<b>Total 6157 Royal Distributing Athletic Performance Cent</b>		<b>6,812.00</b>	<b>113,124.86</b>	<b>103,175.00</b>	
<b>6199 Capital Expenditures - P &amp; R Buildings</b>					
<b>Expense</b>					
01-6199-9052	Capital - Marden Pump House :	10,000.00	10,560.00		
01-6199-9999	Capital	0.00	0.00	38,000.00	
<b>Total Expense</b>		<b>10,000.00</b>	<b>10,560.00</b>	<b>38,000.00</b>	
<b>Total 6199 Capital Expenditures - P &amp; R Buildings</b>		<b>10,000.00</b>	<b>10,560.00</b>	<b>38,000.00</b>	
<b>6250 General Parks</b>					
<b>Revenue</b>					
01-6250-3125	Miscellaneous Revenue	-36,500.00	-3,843.57	-34,500.00	
01-6250-3130	Financing	0.00	0.00		
01-6250-3150	Grants	-42,700.00	-42,700.00	-42,700.00	
01-6250-3500	Donation Revenue	0.00	-1,500.00		
01-6250-3640	Programming	0.00	-238.89		
01-6250-3900	Transfer from Reserves	-109,900.00	-142,256.66	-369,000.00	
01-6250-3920	Transfer From Development Cf	0.00	0.00		
01-6250-3925	Transfer From Chapel Trust	0.00	0.00		
01-6250-3990	Gain on Disposal of Tangible C	0.00	0.00		
<b>Total Revenue</b>		<b>-189,100.00</b>	<b>-190,539.12</b>	<b>-446,200.00</b>	
<b>Expense</b>					
01-6250-4005	Advertising	2,500.00	2,105.78	2,500.00	
01-6250-4035	Communications	8,000.00	5,337.13	8,000.00	
01-6250-4040	Computer Support	11,000.00	12,210.17	11,000.00	
01-6250-4070	Equipment Rental	5,500.00	3,582.68	5,500.00	
01-6250-4090	Fees - Legal	1,000.00	1,064.00	2,000.00	
01-6250-4100	Fees - Professional	3,000.00	5,019.30	3,000.00	
01-6250-4110	Fleet	14,500.00	14,409.55	14,500.00	

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-6250-4120	Garbage Collection	14,000.00	11,254.43	15,000.00	
01-6250-4165	Insurance	40,787.00	37,574.58	45,518.00	
01-6250-4175	Lease Payments	4,000.00	2,604.00	4,000.00	
01-6250-4220	Memberships and Dues	1,400.00	1,647.63	1,400.00	
01-6250-4235	Mileage	1,200.00	0.00	1,200.00	
01-6250-4250	Office Equipment	3,700.00	754.28	3,700.00	
01-6250-4270	Plant Materials/Tree Planting	7,000.00	3,254.78	7,000.00	
01-6250-4287	Programming	0.00	0.00		
01-6250-4310	Repairs & Maint - Equipment	16,000.00	11,011.38	16,000.00	
01-6250-4315	Repairs & Maint - Playground E	15,000.00	3,290.41	11,000.00	
01-6250-4350	Salaries and Wages	708,455.00	630,350.66	724,842.00	
01-6250-4355	Salaries Benefits	205,100.00	173,992.39	208,019.00	
01-6250-4405	Seminars and Training	10,000.00	3,044.94	10,000.00	
01-6250-4420	Special Events	31,500.00	1,381.25	33,500.00	
01-6250-4430	Supplies and Services	25,000.00	20,249.49	25,000.00	
01-6250-4450	Telephone	100.00	48.85	100.00	
01-6250-4455	Tree Cutting	8,000.00	7,939.19	8,000.00	
01-6250-4460	Uniforms	5,500.00	4,159.02	5,500.00	
01-6250-4465	Vehicle Gas & Oil	24,000.00	17,305.73	24,000.00	
01-6250-4490	Winter Maintenance	2,600.00	0.00	2,600.00	
01-6250-4510	Transfer to Capital Reserve	26,010.00	26,010.00	26,010.00	
01-6250-4540	Transfers to Reserves	100,500.00	149,923.19	104,000.00	
01-6250-4590	Loss on Disposal of Tangible C	0.00	0.00		
01-6250-4595	Amortization Expense	0.00	0.00		
01-6250-4599	Indirect Cost Transfer	0.00	0.00		
<b>Total Expense</b>		<b>1,295,352.00</b>	<b>1,149,524.81</b>	<b>1,322,889.00</b>	
<b>Total 6250 General Parks</b>		<b>1,106,252.00</b>	<b>958,985.69</b>	<b>876,689.00</b>	
<b>6252 Lloyd Dyer Park</b>					
<b>Revenue</b>					
01-6252-3600	Rental Income	0.00	0.00		
01-6252-3610	Ball Diamond Rental	-2,100.00	-409.64	-2,100.00	
01-6252-3900	Transfer From Reserves	0.00	0.00	-5,500.00	
<b>Total Revenue</b>		<b>-2,100.00</b>	<b>-409.64</b>	<b>-7,600.00</b>	
<b>Expense</b>					
01-6252-4035	Communications	1,500.00	1,175.11	1,500.00	
01-6252-4150	Heating	700.00	515.90	700.00	
01-6252-4160	Hydro	1,500.00	907.45	1,500.00	
01-6252-4300	Property Taxes	0.00	0.00		
01-6252-4305	Repairs & Maint - Building	3,900.00	2,353.62	3,900.00	
01-6252-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6252-4315	Repairs & Maint - Playground E	0.00	0.00		
01-6252-4410	Security Monitoring	525.00	399.50	525.00	
01-6252-4430	Supplies and Services	4,200.00	1,483.43	4,200.00	
01-6252-4450	Telephone	0.00	0.00		
<b>Total Expense</b>		<b>12,325.00</b>	<b>6,835.01</b>	<b>12,325.00</b>	

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Total 6252 Lloyd Dyer Park</b>		10,225.00	6,425.37	4,725.00	
<b>6253 Rockmosa Park</b>					
<b>Revenue</b>					
01-6253-3125	Miscellaneous Revenue	0.00	0.00	-1,350.00	
01-6253-3150	Grants	0.00	0.00		
01-6253-3500	Donation Revenue	-50,000.00	0.00	-50,000.00	
01-6253-3605	Soccer Field Rentals	-4,000.00	-1,500.00	-17,000.00	
01-6253-3610	Ball Diamond Rental	-1,500.00	-43.12	-1,500.00	
01-6253-3900	Transfer from Reserves	-80,000.00	-40,197.80	-38,000.00	
01-6253-3920	Transfer From Development Cr	0.00	0.00		
<b>Total Revenue</b>		-135,500.00	-41,740.92	-107,850.00	
<b>Expense</b>					
01-6253-4160	Hydro	4,000.00	2,304.68	4,000.00	
01-6253-4305	Repairs & Maint - Building	2,081.00	1,208.89	2,123.00	
01-6253-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6253-4315	Repairs & Maint - Playground E	1,500.00	0.00	1,500.00	
01-6253-4316	Repairs and Maintenance - Spl	15,000.00	10,134.67	15,000.00	
01-6253-4410	Security Monitoring	0.00	449.50		
01-6253-4430	Supplies and Services	6,763.00	11,260.67	10,000.00	
01-6253-4465	Utilities	11,000.00	43.28	11,000.00	
01-6253-4540	Transfer to Reserves	60,000.00	0.00	50,000.00	
<b>Total Expense</b>		100,344.00	25,401.69	93,623.00	
<b>Total 6253 Rockmosa Park</b>		-35,156.00	-16,339.23	-14,227.00	
<b>6256 Eden Mills Park</b>					
<b>Revenue</b>					
01-6256-3605	Soccer Field Rental	-1,000.00	0.00	-1,000.00	
01-6256-3610	Ball Diamond Rentals	0.00	0.00		
01-6256-3900	Transfer from Reserves	0.00	0.00		
<b>Total Revenue</b>		-1,000.00	0.00	-1,000.00	
<b>Expense</b>					
01-6256-4090	Fees - Legal	0.00	0.00		
01-6256-4160	Hydro	1,000.00	560.15	1,000.00	
01-6256-4165	Insurance	0.00	0.00		
01-6256-4305	Repairs & Maint - Building	0.00	0.00		
01-6256-4315	Repairs & Maint - Playground E	600.00	0.00	600.00	
01-6256-4430	Supplies and Services	3,500.00	7.60	3,500.00	
01-6256-4450	Telephone	0.00	0.00		
01-6256-4485	Weekly Water Sampling	0.00	0.00		
<b>Total Expense</b>		5,100.00	567.75	5,100.00	
<b>Total 6256 Eden Mills Park</b>		4,100.00	567.75	4,100.00	
<b>6257 Marden Park</b>					



# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Revenue</b>					
01-6257-3125	Miscellaneous Revenue	0.00	-120.00		
01-6257-3500	Donation Revenue	0.00	0.00		
01-6257-3600	Rental Income	0.00	0.00		
01-6257-3610	Ball Diamond Rentals	-7,600.00	-64.68	-7,600.00	
01-6257-3615	Pavillion Rental	-3,500.00	-2,137.95	-3,500.00	
01-6257-3620	Outdoor Field Rental Income	-20,000.00	-12,125.61	-20,000.00	
01-6257-3625	Office Rental Income	0.00	0.00		
01-6257-3630	Track Revenue	0.00	0.00		
01-6257-3640	Programming	0.00	0.00		
01-6257-3900	Transfer from Reserves	-10,000.00	-10,000.00	-30,000.00	
01-6257-3910	Transfer from Park in Lieu	0.00	0.00		
01-6257-3920	Transfer from Development Ch:	0.00	0.00		
<b>Total Revenue</b>		<b>-41,100.00</b>	<b>-24,448.24</b>	<b>-61,100.00</b>	
<b>Expense</b>					
01-6257-4005	Advertising	0.00	0.00		
01-6257-4035	Communications	0.00	0.00		
01-6257-4045	Debenture Payments	0.00	0.00		
01-6257-4090	Fees - Legal	0.00	0.00		
01-6257-4120	Garbage Collection	0.00	0.00		
01-6257-4150	Heating	2,800.00	347.97	2,800.00	
01-6257-4160	Hydro	2,900.00	2,625.77	2,900.00	
01-6257-4165	Insurance	0.00	0.00		
01-6257-4287	Programming	0.00	0.00		
01-6257-4305	Repairs & Maint - Building	5,000.00	4,863.52	7,500.00	
01-6257-4310	Repairs & Maint - Equipment	0.00	0.00		
01-6257-4315	Repairs & Maint - Playground E	500.00	579.11	500.00	
01-6257-4350	Salaries and Wages	0.00	136.71		
01-6257-4355	Salaries Benefits	0.00	400.77		
01-6257-4410	Security Monitoring	0.00	199.75		
01-6257-4430	Supplies and Services	13,000.00	11,239.53	13,000.00	
01-6257-4431	Supplies - Vending	0.00	0.00		
01-6257-4450	Telephone	0.00	0.00		
01-6257-4475	WW Treatment	0.00	0.00		
01-6257-4485	Weekly Water Sampling	0.00	195.65		
01-6257-4540	Transfer to Reserves	5,000.00	5,000.00	5,000.00	
<b>Total Expense</b>		<b>29,200.00</b>	<b>25,588.78</b>	<b>31,700.00</b>	
<b>Total 6257 Marden Park</b>		<b>-11,900.00</b>	<b>1,140.54</b>	<b>-29,400.00</b>	
<b>6299 Capital Expenditures - P &amp; R Parks</b>					
<b>Expense</b>					
01-6299-9411	Capital - Picnic Tables	0.00	0.00		
01-6299-9423	Capital - Marden Park Sport Fie	0.00	0.00		
01-6299-9431	Capital - Wide Area Mower	0.00	0.00		
01-6299-9434	Capital - Ball Diamond Infield M	0.00	0.00		
01-6299-9474	Capital - Rockwood Banners	0.00	920.98		
01-6299-9477	Capital - Rockmosa Park Devel	80,000.00	43,444.37		
01-6299-9478	Capital - Skate Park Design	0.00	0.00		
01-6299-9479	Capital - Splash Pad Refurbishr	0.00	0.00		
01-6299-9480	Capital - Unit 100 Vehicle Repl:	0.00	0.00		
01-6299-9481	Capital - Lighting Decommissio	0.00	0.00		

# General Ledger

## Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-6299-9482	Capital - RDAPC Masonry Worl	0.00	0.00		
01-6299-9483	Capital - RDAPC Water Treatm	0.00	0.00		
01-6299-9484	Capital - Stone Pillar Repair (M	0.00	0.00		
01-6299-9485	Capital - Wide Area Mower	0.00	0.00		
01-6299-9486	Capital - Pick-Up Truck	42,400.00	37,128.15		
01-6299-9487	Capital - Fence and Goals (Mar	0.00	0.00		
01-6299-9488	Capital - Marden Shop Heating	0.00	0.00		
01-6299-9489	Capital - Survey Parkinson Cen	0.00	0.00		
01-6299-9490	Capital - James Lynch Play Sru	0.00	0.00		
01-6299-9491	Capital - LED Light Retrofit RD/	0.00	0.00		
01-6299-9492	Capital - Recreation Software	8,000.00	8,636.26		
01-6299-9493	Capital - Ball Diamond In-field	15,500.00	11,290.00		
01-6299-9494	Capital - Shade Shelter - Cross	44,000.00	39,311.71		
01-6299-9998	Capital - Special Events	0.00	0.00		
01-6299-9999	Capital	0.00	0.00	262,500.00	
<b>Total Expense</b>		<b>189,900.00</b>	<b>140,731.47</b>	<b>262,500.00</b>	
<b>Total 6299 Capital Expenditures - P &amp; R Parks</b>		<b>189,900.00</b>	<b>140,731.47</b>	<b>262,500.00</b>	

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-6???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-6101	Rockwood Town Hall	-8,269.00	-5,884.40	-8,284.00	
01-6103	Rockmosa	56,310.00	46,628.67	55,797.00	
01-6104	Eden Mills Community Centre	1,883.00	1,752.68	2,102.00	
01-6105	Marden Community Centre	8,785.00	8,440.07	9,846.00	
01-6106	Marden Park House	-6,024.00	-6,878.62	-6,058.00	
01-6107	Rockwood Cemetery Chapel	4,985.00	3,695.14	5,068.00	
01-6108	Rockwood Library/Older Adult Centre	-885.00	-16,412.71	-6,625.00	
01-6120	Capital Expenditures - P & R Buildings	0.00	0.00		
01-6157	Royal Distributing Athletic Performance Centre	-36,812.00	113,124.86	103,175.00	
01-6199	Capital Expenditures - P & R Buildings	10,000.00	10,560.00	38,000.00	
01-6250	General Parks	1,106,252.00	958,985.69	876,689.00	
01-6252	Lloyd Dyer Park	10,225.00	6,425.37	4,725.00	
01-6253	Rockmosa Park	-35,156.00	-16,339.23	-14,227.00	
01-6256	Eden Mills Park	4,100.00	567.75	4,100.00	
01-6257	Marden Park	-11,900.00	1,140.54	-29,400.00	
01-6299	Capital Expenditures - P & R Parks	189,900.00	140,731.47	262,500.00	
Total Revenues:		-2,412,827.00	-1,957,778.84	-1,126,650.00	
Total Expenses:		3,706,221.00	3,204,316.12	2,424,058.00	
Report Net:		1,293,394.00	1,246,537.28	1,297,408.00	

TOWNSHIP OF GUELPH/ERAMOSA  
2021 Capital Forecast

Township of Guelph/Erarnosa 2021 Capital Expenditures	SOURCE OF FINANCING					
	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	Other
<b>Parks and Recreation</b>						
<b>Buildings</b>						
Capital - Replacement Flooring Office and Reception Area	\$ 20,000.00			\$ 20,000.00		
Capital - Surveillance Camera Upgrades. Bruce Dale/RDAPC/Rockmosa - Upgrade Marden PW Shop/Marden Parks Shop - New Install	\$ 48,000.00			\$ 48,000.00		
Capital - Chair Replacement at Marden CC	\$ 6,000.00			\$ 6,000.00		
Capital - Commercial Dishwasher Older Adult Centre	\$ 12,000.00			\$ 12,000.00		
<b>Total Capital - Buildings</b>	<b>\$ 86,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 86,000.00</b>	<b>\$ -</b>	<b>\$ -</b>
<b>General Parks and Recreation</b>						
Capital - Rockmosa Public Access Wi-fi	\$ 13,000.00			\$ 13,000.00		
Capital - Valentino Play Structure	\$84,000.00			\$ 84,000.00		
Capital - Replacement 72" mower	\$ 32,000.00			\$ 32,000.00		
Capital- Rockmosa Development	\$25,000.00			\$25,000.00		
Capital - Board Walk Marden Pond	\$12,000.00			\$ 12,000.00		
Capital - Marden Light Pole Upgrades	\$18,000.00			\$ 18,000.00		
Capital - Truck Bed Salter	\$10,000.00			\$ 10,000.00		

TOWNSHIP OF GUELPHIERAMOSA  
2021 Capital Forecast

Capital - Picnic Tables and Waste Receptacles	\$10,000.00				\$ 10,000.00			
Capital - Lloyd Dyer Public Washrooms Soffit/Fascia	\$ 5,500.00				\$5,500.00			
Capital - Line Painter	\$ 5,000.00				\$5,000.00			
<b>Total Capital - Parks</b>	<b>\$ 214,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 214,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 300,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**TOWNSHIP OF GUELPH/ERAMOSA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	RDAPC Replacement Flooring				
Project Category:	Life Cycle Maintenance				
Project Department Priority:					
Project Description:	Replacement of flooring throughout the staff area of the facility as well as tile repairs/replacement in former reception area.				
Project Justification:	The existing carpet is worn and soiled and is proposed to be replaced with a tile product, the removal of the original reception area will require remediation on the floor to ensure an even surface.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 20,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 20,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Transfer from RDAPC Reserves	\$ 20,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 20,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation/Admin/Public Works				
Account Number:					
Project Name:	Video Surveillance Upgrades/Expansion				
Project Category:	Life Cycle Maintenance				
Project Department Priority:					
Project Description:	This project includes upgrading to existing video surveillance equipment as well as expansion to include the two operational shops at Marden.				
Project Justification:	The video surveillance equipment at the Brucedale office, the RDAPC and Rockmosa Community Centre is dated technology and is proposed to be replaced. The Marden PW and Marden Parks Shops currently do not have any form of video surveillance. Video surveillance is relied upon for crime related activity but is also used for insurance purposes for slips and falls and related insurance claims.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 48,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 48,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Modernization Funds	\$ 48,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 48,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Marden Community Centre Chair Replacement				
Project Category:	Life Cycle Maintenance				
Project Department Priority:					
Project Description:	Replacement of existing banquet chairs.				
Project Justification:	The chairs at the Marden Community Center were brought into the facility when it opened in 2003 as used chairs, the chairs have all discoloured and are marked up from the years of use.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 6,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 6,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Facility reserves	\$ 6,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 6,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Older Adult Centre Commercial Dishwasher				
Project Category:	Legislative Compliance				
Project Department Priority:					
Project Description:	Installation of commercial dishwasher				
Project Justification:	As a legislative requirement to prepare food at the Older Adult Centre a commercial dishwasher is required.				
CAPITAL PROJECT COSTING AND FUNDING					
<b>Costs</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Capital Purchases	\$ 12,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 12,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Facility reserves	\$ 12,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 12,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Rockmosa Internet Upgrade and Public Access Wi-Fi				
Project Category:	Infrastructure Improvement				
Project Department Priority:					
Project Description:	Upgrade to fibre internet and installation of public access Wi-Fi at Rockmosa Community Centre and Park.				
Project Justification:	This project proposes to bring high speed internet into the Rockmosa Community Centre by means of fibre optics. Once a fibre service is secured on the site it is proposed to broadcast public access wi-fi to the park amenities at Rockmosa Park.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 13,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 13,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Modernization Fund	\$ 13,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 13,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By November 18, 2020 Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Valentino Park Play Structure Replacement				
Project Category:	Life Cycle Maintenance				
Project Department Priority:					
Project Description:	Replacement of existing play structure.				
Project Justification:	The play structure at Valentino Park is 20 years old meeting our replacement life cycling for play structures, the playground manufacturer is no longer in operation and replacement parts for this structure are no longer available.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 84,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 84,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Play structure replacement reserve	\$ 84,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 84,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL	
Department:	Parks and Recreation
Account Number:	
Project Name:	Purchase of 72" Front Deck Mower
Project Category:	Life Cycle Maintenance
Project Department Priority:	
Project Description:	Replacement of 72" front deck mower.
Project Justification:	This proposed purchase is to replace a 72" front deck mower that is going into its twelfth year of operation. The existing mower is starting to experience repairs that would be common with this age and hours on this machine. Our mowers are forecasted for replacement every ten years. The replacement of this unit was on our life cycle schedule to be replaced in 2020, however was assessed in 2019 and it was felt at that time that we could get an extra year out of it.

CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 32,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 32,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Equipment Reserve	\$ 32,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 32,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**NET OPERATING COSTS**

Estimated Completion Date:	2021
New Operating costs per year:	0
Amount:	

Robin Milne  
 Submitted By  
 November 18, 2020  
 Date Prepared



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Rockmosa Development				
Project Category:	Capital Improvement				
Project Department Priority:					
Project Description:	Application of wear course asphalt on dog park parking lot.				
Project Justification:	This proposed project is the last remaining item for the Rockmosa expansion and is a carry over from 2020. The project is to be coordinated with the Bonarrow developer to be completed when the top lift of asphalt is applied to the internal road network of the Bonarrow development.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 25,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 25,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Rate Stabilization Fund	\$ 25,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 25,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Marden Park Board Walk				
Project Category:	Capital Improvement				
Project Department Priority:					
Project Description:	Installation of a 50' x 60" elevated board walk at Marden Park.				
Project Justification:	This proposed project is to install a 50' elevated board walk at Marden Park. The board walk will be installed using helical piles with pressure treated decking to span an area of trail that is historically saturated.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 12,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 12,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
General Parks Reserve	\$ 12,000.00				
Taxation					
Other					
<b>Total</b>	<b>\$ 12,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Marden Ball Diamond Pole Upgrades				
Project Category:	Capital Improvement				
Project Department Priority:					
Project Description:	Removal and replacement of ball diamond lighting at Marden Park.				
Project Justification:	This proposed project is to remove and replace the existing ball diamond lighting in the infield of the Marden Park ball diamond. The existing lights are positioned in such a manner that the infield lights shine directly in the eyes of the pitcher and the fielding team creating a hazard for night time play.				
CAPITAL PROJECT COSTING AND FUNDING					
<b>Costs</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Capital Purchases	\$ 18,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 18,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
General Parks Reserve	\$ 8,000.00				
Donation	\$ 10,000.00				
Other					
<b>Total</b>	<b>\$ 18,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne _____ Submitted By					
November 18, 2020 _____ Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Pickup Truck Bed Salter				
Project Category:	Capital Improvement				
Project Department Priority:					
Project Description:	This proposed project will remove a tailgate spreader from a pickup truck with an in the box salter.				
Project Justification:	As the inventory of parking spaces in our parks has increased the effectiveness of the existing tailgate spreader is no longer adequate. A box insert salt spreader will allow staff to broadcast salt on a lot in one visit.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 10,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 10,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Equipment Reserve	\$ 10,000.00				
taxes					
Other					
<b>Total</b>	<b>\$ 10,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL	
Department:	Parks and Recreation
Account Number:	
Project Name:	Picnic Tables and Waste Receptacles
Project Category:	Capital Improvement
Project Department Priority:	
Project Description:	Purchase and installation of picnic tables and precast waste receptacles in our park system.
Project Justification:	This capital item will increase the picnic table inventory and also allow us to take aging tables out of the existing inventory. The precast waste receptacles will replace the current wood waste receptacles that are in place.

CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 10,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 10,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
General Parks Reserve	\$ 10,000.00				
taxes					
Other					
<b>Total</b>	<b>\$ 10,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

NET OPERATING COSTS	
Estimated Completion Date:	2021
New Operating costs per year:	0
Amount:	

Robin Milne  
 Submitted By  
 November 18, 2020  
 Date Prepared

**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Lloyd Dyer Public Washrooms Soffit and Fascia Installation				
Project Category:	Preventive Maintenance				
Project Department Priority:					
Project Description:	Installation of aluminum soffit and fascia over painted wood.				
Project Justification:	This is a preventative maintenance item to improve the aesthetics of the building, reduce maintenance and prolong the life of the asset.				
CAPITAL PROJECT COSTING AND FUNDING					
Costs	2021	2022	2023	2024	2025
Capital Purchases	\$ 5,500.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 5,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Funding					
Building Reserves	\$ 5,500.00				
taxes					
Other					
<b>Total</b>	<b>\$ 5,500.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By					
November 18, 2020 Date Prepared					



**TOWNSHIP OF GUELPH/ERAMOSIA  
CAPITAL PROJECT DETAIL SHEET  
2021 Budget**

PROJECT DETAIL					
Department:	Parks and Recreation				
Account Number:					
Project Name:	Sports Field Line Painter				
Project Category:	Life Cycle Replacement				
Project Department Priority:					
Project Description:	Purchase of a manual sports field line painter				
Project Justification:	This will replace an existing unit that is in a state of disrepair.				
CAPITAL PROJECT COSTING AND FUNDING					
<b>Costs</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Capital Purchases	\$ 5,000.00				
Sub-Contracting					
Consulting Fees					
Engineering Fees					
Geo Technical Fees					
Legal Fees					
Contingency					
<b>Total</b>	<b>\$ 5,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding</b>					
Equipment Reserve	\$ 5,000.00				
taxes					
Other					
<b>Total</b>	<b>\$ 5,000.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
NET OPERATING COSTS					
Estimated Completion Date:	2021				
New Operating costs per year:	0				
Amount:					
Robin Milne Submitted By November 18, 2020 Date Prepared					

### Department: Planning

#### CORE SERVICES:

- Responsible for the preparation of recommendations to Council regarding proposed amendments to the Township's land use planning documents.
- Prepares planning documents to implement Council's decisions on applications.
- Administration of the Zoning By-law with respect to interpretation of permitted uses and provisions of the by-law including setbacks, lot coverage and parking requirements.
- Oversee and coordinate processing and management of development applications and preparation of comprehensive reports and recommendations to Council. Oversee preparation of draft plans of subdivision conditions, subdivision, servicing, and site plan agreements.
- Prepares recommendations to the Committee of Adjustment on applications for consents and minor variances.
- Prepares and manages long term and special projects relating to issues that may affect land use planning and development, source water protection, environmental protection and other matters that affect the future form and development of the Township.
- Coordinate and develop the Township's Geographic Information System (GIS) applications ensuring data sets are up to date and accurate. Provide custom mapping services including maintaining the drawing repository. Create custom application to provide Township wide departmental support in the consumption of GIS data and services.

#### BUDGET HIGHLIGHTS

##### OPERATING BUDGET:

- The Township contracts planning services, as required, from the County of Wellington.

**CAPITAL PROJECTS:** The planning department is not proposing any capital projects for 2021.



Township of Guelph/Eramosa  
2021 Budget Change Summary

Planning and Development	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ 53,250.00	\$ 53,000.00	\$ (250.00)
Taxation - Other	\$ 4,103.00	\$ 4,103.00	\$ -
Penalty & Interest	\$ -	\$ -	\$ -
Other (Misc)	\$ 5,000.00	\$ 5,250.00	\$ 250.00
Grants	\$ 27,500.00	\$ 27,500.00	\$ -
Long Term Debt Financing	\$ -	\$ -	\$ -
Transfer From Reserves	\$ -	\$ -	\$ -
Transfer From Development Charges	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 89,853.00</b>	<b>\$ 89,853.00</b>	<b>\$ -</b>
<b>Expenditures</b>			
Operating Costs	\$ 180,175.00	\$ 130,165.00	\$ (50,010.00)
Debt Charges (Principal and Interest)	\$ 4,103.00	\$ 4,103.00	\$ -
Salaries and Benefits	\$ 81,133.00	\$ 83,180.00	\$ 2,047.00
Transfers To Reserves	\$ -	\$ -	\$ -
<b>Total Expenditures</b>	<b>\$ 265,411.00</b>	<b>\$ 217,448.00</b>	<b>\$ (47,963.00)</b>
<b>Net Operating Revenue Less Expenditures</b>	<b>\$ 175,558.00</b>	<b>\$ 127,595.00</b>	<b>\$ (47,963.00)</b>
<b>Capital Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Revenue Less Expenditure</b>	<b>\$ 175,558.00</b>	<b>\$ 127,595.00</b>	<b>\$ (47,963.00)</b>

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-????-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Fund: 01 General</b>					
<b>7100 Committee of Adjustment</b>					
<b>Revenue</b>					
01-7100-3700	Minor Variance Fees	-18,000.00	-12,885.00	-18,000.00	
<b>Total Revenue</b>		<b>-18,000.00</b>	<b>-12,885.00</b>	<b>-18,000.00</b>	
<b>Expense</b>					
01-7100-4005	Advertising	0.00	0.00		
01-7100-4090	Fees - Legal	250.00	313.42	500.00	
01-7100-4095	Fees - Planning	6,300.00	5,562.50	6,300.00	
01-7100-4220	Memberships and Dues	610.00	600.00	600.00	
01-7100-4235	Mileage	175.00	0.00	175.00	
01-7100-4285	Postage & Shipping	0.00	0.00		
01-7100-4350	Salaries and Wages	1,500.00	1,200.00	1,500.00	
01-7100-4355	Salaries Benefits	100.00	86.08	100.00	
01-7100-4405	Seminars and Training	1,000.00	0.00	750.00	
01-7100-4430	Supplies and Services	0.00	25.53		
01-7100-4599	Indirect Costs Transfer	250.00	0.00	250.00	
<b>Total Expense</b>		<b>10,185.00</b>	<b>7,787.53</b>	<b>10,175.00</b>	
<b>Total 7100 Committee of Adjustment</b>		<b>-7,815.00</b>	<b>-5,097.47</b>	<b>-7,825.00</b>	
<b>7200 Planning</b>					
<b>Revenue</b>					
01-7200-3120	Administration Charges	-35,000.00	-47,181.00	-35,000.00	
01-7200-3125	Miscellaneous Revenue	-5,000.00	-2,577.00	-5,000.00	
01-7200-3150	Grants	0.00	0.00		
01-7200-3900	Transfer From Reserves	0.00	0.00		
01-7200-3920	Transfer from Development Ch:	0.00	0.00		
01-7200-3990	Gain on Disposal of Tangible C	0.00	0.00		
<b>Total Revenue</b>		<b>-40,000.00</b>	<b>-49,758.00</b>	<b>-40,000.00</b>	
<b>Expense</b>					
01-7200-4005	Advertising	2,000.00	0.00	2,000.00	
01-7200-4040	Computer Support	1,550.00	1,139.71	1,550.00	
01-7200-4080	Fees - Engineering	5,000.00	0.00	5,000.00	
01-7200-4090	Fees - Legal	30,000.00	3,959.64	10,000.00	
01-7200-4095	Fees - Planning	60,000.00	-166.39	30,000.00	
01-7200-4100	Fees - Professional - Other	0.00	0.00		
01-7200-4170	Insurance Claims	0.00	0.00		
01-7200-4235	Mileage	100.00	4.08	100.00	
01-7200-4285	Postage & Shipping	200.00	39.32	200.00	
01-7200-4350	Salaries and Wages	55,950.00	51,021.60	56,230.00	
01-7200-4355	Salaries Benefits	19,583.00	18,429.14	21,350.00	
01-7200-4405	Seminars and Training	2,500.00	0.00	2,500.00	
01-7200-4430	Supplies and Services	3,000.00	820.71	3,000.00	
01-7200-4450	Telephone	100.00	44.02	100.00	
01-7200-4540	Transfers to Reserves	0.00	0.00		
01-7200-4590	Loss on Disposal of Tangible C	0.00	0.00		

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-7???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-7200-4595	Amortization Expense	0.00	0.00		
01-7200-4599	Indirect Costs Transfer	5,300.00	0.00	5,300.00	
<b>Total Expense</b>		<b>185,283.00</b>	<b>75,291.83</b>	<b>137,330.00</b>	
<b>Total 7200 Planning</b>		<b>145,283.00</b>	<b>25,533.83</b>	<b>97,330.00</b>	
<b>7220 Capital Expenditures - Planning</b>					
<b>Expense</b>					
01-7220-9999	Capital	0.00	0.00		
<b>Total Expense</b>		<b>0.00</b>	<b>0.00</b>		
<b>Total 7220 Capital Expenditures - Planning</b>		<b>0.00</b>	<b>0.00</b>		
<b>7300 Tile Drainage</b>					
<b>Revenue</b>					
01-7300-3705	Tax Revenue Tile Drainage Det	-4,103.00	-4,103.21	-4,103.00	
01-7300-3710	Drainage Superintendent Grant	-2,500.00	0.00	-2,500.00	
<b>Total Revenue</b>		<b>-6,603.00</b>	<b>-4,103.21</b>	<b>-6,603.00</b>	
<b>Expense</b>					
01-7300-4045	Debenture Payments	4,103.00	4,103.21	4,103.00	
01-7300-4235	Mileage	500.00	0.00	500.00	
01-7300-4350	Salaries and Wages	4,000.00	0.00	4,000.00	
<b>Total Expense</b>		<b>8,603.00</b>	<b>4,103.21</b>	<b>8,603.00</b>	
<b>Total 7300 Tile Drainage</b>		<b>2,000.00</b>	<b>0.00</b>	<b>2,000.00</b>	
<b>7400 Heritage Committee</b>					
<b>Revenue</b>					
01-7400-3125	Miscellaneous Revenue	-250.00	0.00	-250.00	
<b>Total Revenue</b>		<b>-250.00</b>	<b>0.00</b>	<b>-250.00</b>	
<b>Expense</b>					
01-7400-4220	Memberships and Dues	0.00	0.00		
01-7400-4235	Mileage	50.00	0.00	50.00	
01-7400-4255	Open Houses	0.00	0.00		
01-7400-4275	Plaquing & Research	0.00	0.00		
01-7400-4430	Supplies and Services	5,000.00	0.00	5,000.00	
<b>Total Expense</b>		<b>5,050.00</b>	<b>0.00</b>	<b>5,050.00</b>	
<b>Total 7400 Heritage Committee</b>		<b>4,800.00</b>	<b>0.00</b>	<b>4,800.00</b>	
<b>7500 Economic Development</b>					
<b>Revenue</b>					
01-7500-3125	Miscellaneous Revenue	0.00	0.00		

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-7???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-7500-3150	Grants	-25,000.00	0.00	-25,000.00	
<b>Total Revenue</b>		<b>-25,000.00</b>	<b>0.00</b>	<b>-25,000.00</b>	
<b>Expense</b>					
01-7500-4005	Advertising	2,500.00	0.00	2,500.00	
01-7500-4095	Fees - Planning	0.00	0.00		
01-7500-4100	Fees - Professional Other	0.00	203.52		
01-7500-4130	Grant Funding - CIP	50,000.00	7,513.93	50,000.00	
01-7500-4220	Memberships and Dues	540.00	0.00	540.00	
01-7500-4235	Mileage	350.00	0.00	350.00	
01-7500-4350	Salaries and Wages	0.00	0.00		
01-7500-4355	Salaries Benefits	0.00	0.00		
01-7500-4405	Seminars and Training	400.00	0.00	400.00	
01-7500-4430	Supplies and Services	2,500.00	0.00	2,500.00	
01-7500-4540	Transfer to Reserves	0.00	0.00		
<b>Total Expense</b>		<b>56,290.00</b>	<b>7,717.45</b>	<b>56,290.00</b>	
<b>Total 7500 Economic Development</b>		<b>31,290.00</b>	<b>7,717.45</b>	<b>31,290.00</b>	

## General Ledger

### Revenue and Expense Working Current Budget Report

Up To Period 1 Accounts: 01-7???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-7100	Committee of Adjustment	-7,815.00	-5,097.47	-7,825.00	
01-7200	Planning	145,283.00	25,533.83	97,330.00	
01-7220	Capital Expenditures - Planning	0.00	0.00		
01-7300	Tile Drainage	2,000.00	0.00	2,000.00	
01-7400	Heritage Committee	4,800.00	0.00	4,800.00	
01-7500	Economic Development	31,290.00	7,717.45	31,290.00	
Total Revenues:		-89,853.00	-66,746.21	-89,853.00	
Total Expenses:		265,411.00	94,900.02	217,448.00	
Report Net:		175,558.00	28,153.81	127,595.00	



Township of Guelph/Eramosa  
2021 Budget Change Summary

Rockwood Cemetery	2020	2021	Year over Year Change
<b>Revenue</b>			
User Fees	\$ 34,100.00	\$ 34,100.00	\$ -
Taxation - Other	\$ -	\$ -	\$ -
Penalty & Interest	\$ -	\$ -	\$ -
Other (Misc)	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -
Long Term Debt Financing	\$ -	\$ -	\$ -
Transfer From Reserves	\$ -	\$ -	\$ -
Transfer From Development Charges	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 34,100.00</b>	<b>\$ 34,100.00</b>	<b>\$ -</b>
<b>Expenditures</b>			
Operating Costs	\$ 24,100.00	\$ 24,100.00	\$ -
Debt Charges (Principal and Interest)	\$ -	\$ -	\$ -
Salaries and Benefits	\$ 10,000.00	\$ 10,000.00	\$ -
Transfers To Reserves	\$ -	\$ -	\$ -
<b>Total Expenditures</b>	<b>\$ 34,100.00</b>	<b>\$ 34,100.00</b>	<b>\$ -</b>
<b>Net Operating Revenue Less Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Revenue Less Expenditure</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**General Ledger**  
**Revenue and Expense Working Current Budget Report**  
 Up To Period 1 Accounts: 01-9???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
<b>Fund: 01 General</b>					
<b>9100 Cemetery</b>					
<b>Revenue</b>					
01-9100-3110	Interest Income	-200.00	-214.64	-200.00	
01-9100-3125	Miscellaneous Revenue	-3,900.00	-5,966.08	-3,900.00	
01-9100-3500	Donation Revenue	0.00	0.00		
01-9100-3690	Internment Rights - Revenue	-10,000.00	-10,440.50	-10,000.00	
01-9100-3692	Care and Maintenance - Reven	-10,000.00	-10,842.21	-10,000.00	
01-9100-3694	Internment Fees - Revenue	-10,000.00	-11,755.23	-10,000.00	
01-9100-3696	Interest Income - Care and Mail	0.00	-4,156.35		
<b>Total Revenue</b>		<b>-34,100.00</b>	<b>-43,375.01</b>	<b>-34,100.00</b>	
<b>Expense</b>					
01-9100-4005	Advertising	0.00	0.00		
01-9100-4010	Bank Service Charges	0.00	0.00		
01-9100-4040	Computer Support	1,200.00	1,653.61	1,200.00	
01-9100-4045	Debenture Payment	2,700.00	0.00	2,700.00	
01-9100-4100	Fees - Professional - Other	0.00	0.00		
01-9100-4140	Grounds Maintenance	7,000.00	0.00	7,000.00	
01-9100-4165	Insurance	0.00	0.00		
01-9100-4172	Internment Costs	8,430.00	6,295.00	8,430.00	
01-9100-4235	Mileage	0.00	0.00		
01-9100-4430	Supplies and Services	2,500.00	2,093.79	2,500.00	
01-9100-4540	Transfer to Reserves	0.00	0.00		
01-9100-4570	Transfer to Perpetual Care	10,000.00	0.00	10,000.00	
01-9100-4599	Indirect Costs Transfer	2,270.00	0.00	2,270.00	
<b>Total Expense</b>		<b>34,100.00</b>	<b>10,042.40</b>	<b>34,100.00</b>	
<b>Total 9100 Cemetery</b>		<b>0.00</b>	<b>-33,332.61</b>		

**General Ledger**  
Revenue and Expense Working Current Budget Report  
Up To Period 1 Accounts: 01-9???-???? by Department

Account	Description	2020 Total Budget	2020 Actual	Proposed Budget	Final Budget
01-9100	Cemetery	0.00	-33,332.61		
Total Revenues:		-34,100.00	-43,375.01	-34,100.00	
Total Expenses:		34,100.00	10,042.40	34,100.00	
Report Net:		0.00	-33,332.61		

**Township of Guelph/Eramosa  
Schedule of 2021 Proposed Reserves and Reserve Funds**

	Balance January 01, 2021	Transfer To Reserves	Transfer From Reserves	Balance December 31, 2021
Reserves	\$ 3,618,529	\$ 1,347,997	\$ 1,693,886	\$ 3,272,640
Reserve Funds	\$ 5,487,724	\$ 1,939,457	\$ 2,318,000	\$ 5,109,181
Development Charges	\$ 1,621,743	-	\$ 595,248	\$ 1,026,495
<b>Total</b>	<b>\$ 10,727,996</b>	<b>\$ 3,287,454</b>	<b>\$ 4,607,134</b>	<b>\$ 9,408,316</b>